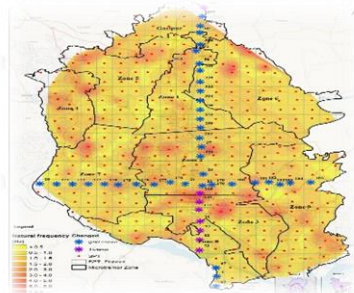




**Government of the People's Republic of Bangladesh
Planning Commission
Programming Division
URP: PCMU**

**Consultancy Services for Monitoring and Evaluation (M&E)
of
Urban Resilience Project (URP)**

**6th Quarterly Progress Report
July - September, 2019**





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Contractual Details

Contract title	Consultancy Services for Monitoring and Evaluation (M&E) of Urban Resilience Project (URP) for Planning Commission, Ministry of Planning under URP: PCMU
Project ID	P149493
Contract number	URP-PCMU/S-1
Contract client	Urban Resilience Project (URP): Project Coordination and Management Unit (PCMU)
Contractor	Joint Venture of Gesellschaft für Organisation, Planung und Ausbildung (GOPA Consultants) and Services and Solutions International Ltd. (SSIL)

List of Abbreviations

ADP	Annual Development Programme
API	Application Programming Interface
APR	Annual Progress Report
BCC	Bangladesh Computer Council
BNBC	Bangladesh National Building Code
BPJ	Best Professional Judgement
BTRC	Bangladesh Telecommunication Regulatory Commission
BUERP	Bangladesh Urban Earthquake Resilience Project
CCR	Command and Control Room
CDMP	Comprehensive Disaster Management Programme
CNA	Capacity Needs Assessment
CNR	Concept Note Report
CPAR	Construction Permitting Assessment Report
CSAR	Comprehensive Situation Analysis Report
DDM	Department of Disaster Management
DEA	Detailed Engineering Assessment
DIR	Draft Inception Report
DNCC	Dhaka North City Corporation
DPP	Development Project Proposal
DRM	Disaster Risk Management
DSCC	Dhaka South City Corporation
ECT	Electronic Control Technique
EHS	Environmental, Health, and Safety Guidelines
EIA	Environmental Impact Assessment
EOC	Emergency Operation Centre
EPRC	Environment and Population Research Centre
ERCC	Emergency Response and Communication Centre
ESMP	Environmental and Social Management Program
FASP	Fast Automatic Structural Plan
FGD	Focus Group Discussion
FMS	Financial Management System
FSCD	Fire Service and Civil Defence
GIS	Geographic Information System
GOB	Government of Bangladesh
GRC	Grievance Redress Committee
GRM	Grievance Redress Mechanism
HF	High Frequency
HRVA	Hazard, Risk and Vulnerability Analysis
IA	Implementation Agency
IBAS++	Integrated Budget and Accounting System
IBR	Indicators Baseline Report
ICC	International Code Council
ICT	Information & Communication Technology
IMED	Implementation, Monitoring and Evaluation Division
IRI	Intermediate Results Indicator

IUFR	Interim Unaudited Financial Report
KAA	Key Agreed Action
KII	Key Informant Interviews
LIMS	Labour Influx Monitoring System
M & E	Monitoring and Evaluation
MCCU	Mobile Command and Control Vehicle
MoDMR	Ministry of Disaster Management and Relief
MoHPW	Ministry of Housing and Public Works
MoU	Memorandum of understanding
MSR	Monitoring Status Report
MTR	Midterm Review
MVC	Model View Controller
NDMRTI	National Disaster Management Research and Training Institute
NDRCC	National Disaster Risk Coordination Committee
NOA	Notification of Award
OSS	Open Source Software
PAD	Project Appraisal Document
PAP	Professional Accreditation Programme
PCMU	Project Coordination and Monitoring Unit
PD	Project Director
PDO	Project Development Objectives
PDOI	Project Development Objectives Indicators
PEA	Preliminary Engineering Assessment
PIC	Project Implementation Committee
PIU	Project Implementation Unit
PMIS	Project Monitoring Information System
PP	Procurement Package
PPE	Personal Protective Equipment
PWD	Public Works Department
QPR	Quarterly Progress Report
RADP	Revised Annual Development Programme
RAJUK	Rajdhani Unnyan Katiripakhya (City Development Authority)
RF	Results Framework
RSLUP	Risk Sensitive Land Use Planning
RVA	Rapid Visual Assessment
SAR	Search and Rescue
SCC	Sylhet City Corporation
SEA	Strategic Environmental Assessment
SMART	Specific, Measurable, Attributable, Relevant, Time-bound
SP	Sustainability Plan
STEP	Systematic Tracking Exchange in Procurement
SWOC	Strength, Weakness, Opportunity and Challenges
TED	Training, Exercise and Drill
TOR	Terms of Reference
URP	Urban Resilience Project
URU	Urban Resilience Unit
VHF	Very High Frequency
WB	World Bank

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Executive Summary

This section of the Sixth Quarterly Progress Report (6th QPR) summarizes the key findings, challenges and opportunities, conclusions, and recommended corrective actions of the Monitoring and Evaluation (M&E) team during the first quarter of the current fiscal year (FY 2019-2020) covering from July 1 to September 30, 2019. We also provide updates in the text on important progress that has been made on the Urban Resilience Project (URP) since then. However, those more recent advances are not reflected in the summary statistics of physical and financial progress achieved during the 1st quarter, but are included for Project Directors (PDs) of URP implementing agencies (IAs) and/or senior URP managers for their informational purposes only. Therefore, we hope this QPR is a very helpful source of information for Project managers as they seek to supervise the URP efficiently and effectively with the most up-to-date information available.

I. Findings: Brief Summary of Quarterly Progress by URP Sub-component and Implementing Agency

Overall, progress in the 1st quarter of this fiscal year (FY 2019-2020) was less than satisfactory across all four URP implementing agencies. This was true for both physical and financial progress. In terms of overall physical progress, this was evidenced by the fact that only less than one-quarter (24%) of the 'active' milestones (25 Out of 102) were "completed" either on-time or late while almost half (48%) were still "on-going," and a full 27.5% more (28/102) were over-due and had made "no progress" at all. There are an additional 55 milestones that will be due during this quarter (2nd quarter of FY 2019-2020) that ends on December 31, 2019.

In terms of overall financial progress, total quarterly expenditures only amounted to little more than 2,000 Lac BDT (2,063) out of a quarterly allocation of just over 11,000 Lac BDT (11,027). This represented a ratio of quarterly expenditures to allocations of just 19.7%, meaning that they spent less than one-fifth what they were expected to spend! Compared to quarterly expenditures of 6,345 Lac BDT in the previous quarter (4th Q FY 2018-19), this past quarter's expenditures were down 4,282 Lac BDT, or two-thirds (67%), when they had been programmed to go up by more than 10% from 9,655 Lac BDT to 11,027 Lac BDT!

Component A: Reinforcing the Country's Emergency Management Response Capacity

Sub-Component A-1: Renovation of DDM building for ERCC and NDMRTI office space (DDM)

There were only two (2) "active" milestones" that were due last quarter under Sub-component A-1, which were to sign off on two contracts to renovate the office spaces inside the DDM building for the ERCC and the NDMRTI operations. However, neither one was accomplished until very recently (Oct. 21st), three weeks after the end of this reporting period, and on the very last day in which those contract negotiating periods would have expired. This would have required the entire process to start over. The original due date for signing these contracts was April 7th with actual renovation work expected to begin a week later on April 15th, more than six months ago. The reasons for this delay were more a reflection of bureaucratic ineptitude and

dysfunction than substantive or technical issues. There are no new milestones this quarter for DDM under A-1 other than to initiate and complete the renovations works on the DDM building for the ERCC and NDMRTI office spaces along with storage space for ERM equipment.

A-2: Construction of Work packages for Sylhet & Dhaka structures (DNCC)

The last remaining 'works' packages under DNCC's supervision for Sub-component A-2 are now almost completed. All that remains to be done of any significance (beyond some 'finishing touches' work on the command-and-control rooms and warehouses at the FSCD Mirpur-10 and South Surma fire stations, as well as the Emergency Operations Centre (EOC) in Sylhet) is the construction of an EOC in South Dhaka, which is still only 30% complete now (as of mid-October 2019). This delay has been due to 'hand-over' issues between a bank located in the building and DSCC providing suitable conditions for DNCC-contracted companies to do their work of relocating the bank and re-purposing the existing space for the EOC.

Sub-Component A-3: Procurement of Emergency Communication Technology (ECT) equipment (DNCC)

Sub-component A-3 continues to be very active with a large number of active 'milestones' (19 in all this past quarter). Of those 19, four (4) were completed while another five (5) were still "on-going." However, there does seem to be a continuing delay in 10 other milestones that did not make any progress last quarter, all having to do with procuring ECT equipment for EOCs and command-and-control rooms in various city corporations and FSCD. The M&E team will continue to monitor this situation during the current quarter to determine what is 'holding up' the procurement of this vitally-needed equipment. There are also seven (7) more milestones that are due this quarter in addition to the other 15 that are still on-going.

Sub-Component A-4: Procurement of Search and Rescue (SAR) equipment (DNCC)

There were eight (8) active milestones last quarter under Sub-component A-4. Of those, only one (1) was completed (the procurement of 64-meter turntable ladders). Two others were "due, but still on-going" (delivery of 10 ambulances and mobile command-and-control vehicle (MCCV)). Five (5) milestones were making "no progress," four of which involve delivery of the MCCV and the last one having to do with obtaining rescue boats. However, all of these delays involve technical glitches that should be resolved soon, and are not of great concern. In addition, there is a milestone this quarter to obtain hazardous waste equipment that may be more difficult to accomplish by late December, which is the revised due date.

Sub-Component A-5: TED Program (REM & DDM)

As detailed in Chapter 2 regarding Sub-component A-5, there were "no visible outputs revealed" by our monitoring last quarter. All six active milestones were "Due, but no progress" was made. These included the following: commencement of training (due to start on April 7th); table-top exercises and drills (both due to start on April 15th); finalizing comprehensive course materials and setting up a DRM archive or library (both due by April 30th), and finally, designing, delivering and training EOPs (due by May 20th).

Similar to A-1, the reason for this lack of progress was due more to bureaucratic dysfunction in DDM and between DDM and MoDMR and their inability to make timely and well-reasoned decisions in order to efficiently implement the sub-components under its command. It does not appear to the M&E team to be a reflection of lack of willingness or capabilities by the TED

consulting team to develop the training materials, comply with multiple redundant requests from DDM on behalf of MoDMR and the World Bank regarding the budget and Program Implementation Plan (PIP) for TED Phase 2 activities, or to execute and deliver those courses, exercises and drills. For instance, the consultants provided eight (8) revised Phase-2 budgets and seven (7) versions of their PIP to DDM since July before they were finally approved, so that they can begin all the preparatory work needed to deliver the introductory table-top training courses.

Component B: Vulnerability Assessment of Critical and Essential Facilities (RAJUK)

Sub-Component B-1: Vulnerability Assessment (NKY & RAJUK)

All 13 of the milestones due in the past quarter were “due, but still on-going,” including the following: the Comprehensive Situation Analysis Report (CSAR), six (6) different technical methodologies, an analysis of the outcomes and a framework plan report, and most importantly, the “Analysis of Outcomes from the Rapid Visual Assessment (RVA) and Framework Plan with recommendations on the ‘Way Forward’ (D-07).”

In addition, there are eight (8) milestones that are due this quarter, including the following: review, revision, and approval of the 1st and 2nd phases of the Rapid Visual Assessment (RVA) under MD-02 and MD-03; submission of the Final Assessment Report of all the structures assessed; and finally, the submission, review and revision, and approval of the Preliminary Engineering Assessment (PEA) report under MD-04.

Sub-Component B-2: RSLUP (NKY & RAJUK)

Out of 13 active milestones due last quarter, seven (7) were completed late. Most importantly, these included the following deliverables: submittal of the Draft Final Strategic Environmental Assessment (SEA) for the Greater Dhaka Metropolitan Development Plan (MD-1.2); approval of the Situation Analysis and Diagnosis Report (SADR) on September 25th of the existing land-use planning system, its legislative foundation, procedures, approaches, practices, evolution, implementation, and its enforcement as part of the SADR of the current planning and development context (MD-2.1); review and revision of the Geotechnical and Geological Survey Plan (MD-3.1); submission of the “Preliminary Assessment Report” and the Strategic Framework based on the results achieved and the “Way Forward” recommendations made regarding land-use planning practices.

Under Sub-component B-2, there were also six (6) milestones that were due, but were still on-going.” These included the following: approval of the Geological Survey Plan, the Preliminary Assessment Report, and the Strategic Framework; and preparation of the Detailed Geotechnical Study by means of Standard and Cone Penetration Tests (SPT/CPT). Many of the detailed reports and studies under MD-03 to develop the Geotechnical and Geological Survey Plan to implement risk-sensitive land-use planning (RSLUP) practices in RAJUK were not accomplished, even though they were due by June 30th. Finally, there are three milestones due this quarter, which are to: review and revise, and then approve, the SEA for the DMDP, and integrate it into RAJUK’s risk-sensitive land-use planning (RSLUP) practices.

Component C: Improved Construction, Urban Planning, and Development (RAJUK)

Sub-Component C-1: Operationalization of RAJUK's URU and C-2: Electronic Construction Permitting (ECP) System (RTI & RAJUK/PIU)

Under this sub-component, the M&E team has been tracking seven (7) active milestones. Of these, one (1) was "Completed late", two (2) were "Due, but are still on-going," with four (4) more milestones programmed to be completed this quarter. The most important achievement under Sub-component C-1 during the last quarter was the submittal on September 23rd of the revised Institutional Design and Organizational Study (IDOS) Report. However, on the other hand, one of the 'non-accomplishments' under this sub-component C-1 was that the IDOS report has not yet been approved by RAJUK, as programmed. In addition, the Community Outreach Campaign Report was also due last quarter (by August 3rd), but had not yet been submitted to RAJUK by the end of the last quarter. In addition to these deliverables, there are four (4) more milestones are programmed to be completed in the current quarter. They are: the review, revision, and approval of the Community Outreach Campaign Report, and the submission, review and revision, of the URU's training materials and documentations. Final approval of those materials is not expected to occur this quarter.

Sub-Component C-2: Establish an Electronic Construction Permitting System

Under this sub-component, the M&E team was tracking seven (7) active milestones during the last quarter. Out of these seven, two (2) were "Due, but were still on-going," while the remaining five (5) milestones are expected to be completed during this quarter.

In addition to the two (2) "on-going" milestones under C-2 that are expected to be completed this quarter are five (5) more milestones that are expected to be completed this quarter. Those include the review, revision, and approval of the Strategic Plan Report containing a proposed Electronic Permitting (E-Permit) Implementation Action Plan; submission, review and revision, and approval of the Business Rules Specification (BRS) Report.

Sub-Component C-3: Professional Accreditation Program (RAJUK)

Under Sub-component C-3, there was no activity that was apparent to indicate that any progress was made to contract a consulting firm to implement this sub-component. This sub-component has been inactive since the M&E became operational in May 2018 and has made no progress since then.

Sub-Component C-4: Enforcement of Building Code (ICC/SDE & RAJUK)

Under this sub-component, the M&E team tracked six (6) active milestones. Among these, only one (1) was "Completed on time", another one (1) was "Completed late", two (2) were "Due, but are still on-going," one (1) has not made any progress, and the last one is expected to be completed this quarter. The two deliverables that were completed this past quarter were the submission of the Concept Note Report (CNR), and the review and revision of the Situation Analysis Report (SAR). The review and revision of the CNR and the approval of the SAR are the milestones that are still pending, along with the approval of the CNR, are the milestones that are expected to be completed this quarter.

In addition, one of the most important recent developments (not related to the URP's efforts) has been the consideration of the 2017 revised Bangladesh National Building Code (BNBC) for approval by the Government. This step would have a strongly positive impact on promoting the proper enforcement of building safety from earthquakes and fires.

Design and Construction of the URU Building (Baum JV & RAJUK) (S-11):

The M&E team is tracking 19 active milestones related to the design and construction of the URU building. Among these, one (1) was “Completed on time”, five (5) were “Completed late”, while two (2) were “Due, but on-going”, and the remaining 11 milestones are expected to be completed this quarter. Among the most important achievements this past quarter with respect to the design and construction of the URU building were the submission of the final URU building design (including all structural, mechanical, electrical, and plumbing (MEP) drawings, the Bill of Quantities, and all other required bidding documents); a contract was signed to procure seismic field equipment for the URU staff; and the Inception Report for the Environmental Impact Assessment (EIA) as well as the Draft EIA Report for the URU building were submitted to RAJUK for review and comments.

However, official approval of the final URU building design has still not been provided by RAJUK, although they did pay the 4th invoice for that work by the consultants, thereby indirectly inferring their approval), and more importantly, the tender to construct the URU building (package W-2) has not been floated yet. Both of these were due in late September.

Component D: Project Coordination, Monitoring and Evaluation (PCMU)

The following activities were carried out under Component D by PCMU. First, PCMU has been responsible for overseeing the achievement of nine (9) active milestones, of which four (4) were “completed on-time,” one (1) is “due, but still on-going,” and four (4) more are programmed to be completed in this quarter. Three of the four ‘completed’ milestones involve the submission, review and revision, and approval of the 1st Annual Progress Report (APR) that was submitted on July 31st and approved on September 25th when the PSC met for the 10th time (the other ‘completed’ milestone).

The lone pending milestone under Component D is the preparation of guidance on how to set up an Environmental and Social Management Program (ESMP) system for “sub-projects” with physical impacts. Following such guidance and including it in construction contracts would help to ensure that the World Bank’s Environmental, Health, and Safety (EHS) Guidance and Safeguard Performance Standards are complied with at all times. The due date was August 31st, but due to some internal staffing issues, work is still on-going.

Of the four milestones that will be due this quarter, three involve the submission, review and revision, and approval of the 6th Quarterly Progress Report (6th QPR) before the end of 2019. The other important deliverable due in December is the URP Mid-Term Review Report (MTRR) that is currently underway.

Key Agreed Actions (KAAs) “Common” to all Four Implementing Agencies (IAs)

There are four (4) “key agreed actions” (KAAs) that are ‘common’ to all four (4) IAs. These include: (i) PCMU taking the lead to upgrade and implement a fully-integrated, URP-wide, multi-user Financial Management System (FMS); (ii) each IA developing Sustainability Plans (SP) to maintain and improve upon the advances that have been made with URP financial and technical support; (iii) developing and adopting Labour Influx Monitoring Systems (LIMS) with quarterly reporting (when applicable); and (iv) creating and maintaining individual Grievance Redress Committees (GRC), and a common Grievance Redress Mechanism (GRM) used by all four IAs (also when applicable).

At this time, the last three KAAs do not appear to be applicable since no significant “sub-projects” construction activities with potential physical impacts are underway (outside of the construction of the EOC in South Dhaka City Corp.) and the development of Sustainability Plans at this time would seem to be premature given the extension of the URP until the Spring of 2022. That only leaves the full development and implementation of the FMS using the IBAS++ software package by all four IAs. This has only occurred partially, and work to fully integrate it across all IAs should continue, led by PCMU, so that it is fully operational before the end of 2019.

II. Analysis of Financial Progress and Projections

The financial progress of the URP during the First Quarter of FY 2019-20 is shown in the table below. What the table shows us is that all four (4) implementing agencies spent only 2,06116.5 Lac BDT during the last quarter, or less than one-fifth (19.2%) of the Project’s quarterly allocation of 11,027 Lac BDT. Compared to quarterly expenditures of 6,345 Lac BDT in the previous quarter (4th Q FY 2018-19), this past quarter’s expenditures were 4,282 Lac BDT less, or down two-thirds (67%), at a time when they had been programmed to go up by more than 10% from 9,655 Lac BDT to 11,027 Lac BDT. Thus, quarterly expenditures were down in both relative and in absolute terms compared to the previous quarter.

In terms of individual implementing agencies, DDM spent just over 300 Lac BDT against its target allocation of 500 Lac BDT (60%). DNCC spent by far the largest amount with expenditures of 1,377 Lac BDT, but this only represented 18.5% of its quarterly allocation of 7,400+ Lac BDT. These were followed distantly by RAJUK and PCMU at 388 and 50.6 Lac BDT out of quarterly allocations of 2,685 and 411 Lac BDT, reflecting expenditure-to-allocation (E/A) ratios of 14% and 12%, respectively. Thus, all four IA’s spending slowed down significantly this past quarter. This poor financial progress in the First Quarter also means that there is a large accumulation of unspent financial resources amounting to over 8,900+ Lac BDT (8,96410.5 Lac BDT). This ‘left-over’ will be added to the current 2nd quarter’s (October – December 2019) allocation of 12,372 Lac BDT, which means that projected expenditures in the 2nd Quarter will be much higher, reaching 21,282.5 Lac BDT. This is an unrealistic target for the IAs to meet. Therefore, another large financial shortfall is expected again this quarter.

III. Challenges and Opportunities

What is most significant and surprising about the M&E team’s main challenges and opportunities over the past quarter has been their consistency over time with previous Quarterly Progress Reports (QPRs), many of which still remain relevant and applicable today. In other words, they have not changed much over the past year. This would seem to suggest that the Project has not been able to resolve these issues as effectively or easily as hoped.

❑ Challenge and Opportunity of More Effective Contract Management and Oversight

The primary reason for the delays and slower than expected progress made in the last quarter were due to two factors. First, there have been serious problems with the management of consulting firms by some implementing agencies (IAs), which have slowed the Project’s pace of implementation significantly and negatively affected results and performance. This is evidenced by a series of continual delays and postponements of start dates for several key sub-components of the projects, most notably A-5, B-1, and C-3. Secondly, despite these repeated delays and postponements time and again, there have not been strong enough consequences or meaningful repercussions for implementing agencies that are slowing down the URP’s progress. In other words, there need to be more

significant incentives (both positive rewards for good performance and consequences for not producing results) provided by stronger management oversight of IA performance that is sufficient to motivate improved performance by IAs.

The ‘flip-side’ of this challenge is the opportunity is that through more effective oversight by PCMU and the Planning Commission, coupled with more meaningful consequences (both rewards and sanctions) for IA performance, should improve their performance noticeably.

□ **More Efficient Review and Approval Processes of Consultants’ Deliverables**

What slowed down the progress of the URP during the past quarter, and since the start of substantive work last year (2018), was not due to poor consultant performance. Rather, it was due to very slow and inefficient IA review and approval processes that added little to the ultimate quality of deliverables (that is, studies, reports, analyses, etc.), but added significant amounts of time, effort, and unnecessary expenditures to achieve the final products. This has been true of all three IAs contracting consulting firms. There have also been inexplicably long delays in approving consultant’s products by IAs, and in paying them for their services and work products. Examples of the instances of this are too numerous to mention here, but are described in more detail in the main body of this QPR.

The opportunity that is available to management is to implement better strategies and stronger incentives for IAs to stop holding up the process of reviewing and approving deliverables. A number of strategies or incentives are described in more detail in the main body of the report suggesting how managers might speed up the pace of implementation and achieve results more efficiently (that is, with less effort, time, and cost).

□ **Challenge of Turning Activities and Outputs into Outcomes and Achieving the PDO**

For the past six months, the M&E team has been trying to “draw Project Directors’ and senior decision-makers’ attention to the need to translate “outputs,” such as reports approved or contracts signed, into “outcomes,” which are measurable differences in the way that GoB agencies are capable of responding to disasters in urban areas (under Component A), and that the GoB can reduce the vulnerability of buildings in Dhaka and Sylhet to disasters (under Components B and C).” We are going to have to do that if the URP is to be evaluated as having “satisfactorily” achieved its Project Development Objective (PDO). Too much attention is still being placed on “activities and outputs,” which are the ‘things’ that allow us to track how much progress we are making. However, they are not the “outcomes or results” that we are trying to achieve through this project. These outcomes and results are the ultimate measures that will be used to determine if the URP was successful or not, and will be a major factor in determining whether there will a follow-up 2nd phase to the URP after 2022.

The opportunity we have by focusing more on “outcomes” than “outputs” is to significantly improve the chance we have of being a successful project by the close of the URP in 2022. If we focus now on those outcomes, we seek in order to achieve the Project’s objective, then we will take decisions and actions that significantly improve our chances of being successful. The revised Results Framework is the key “controlling document” that should orient and direct all of the IA’s senior managers’ decisions and actions.

❑ Capacity of RAJUK to Absorb Multiple Technical Assistance Packages

RAJUK's technical capacity to absorb all of the technical materials/products it is receiving from its six consulting "service" packages is being tested. During the last quarter, the data show that they have begun to fall behind schedule again, both in terms of physical and financial progress. This was particularly true for Sub-components B-1, C-3 and for various consulting packages to design and construct the URU building.

None of the 13 milestones "due" last quarter under Sub-component B-1 were completed; all of them are still "on-going." This is mostly caused by the slowness of their review and approval processes (RAP), and in the payment of consultant deliverables. There are also an additional eight (8) milestones that will be due this quarter. In terms of Sub-component C-3 (the Professional Accreditation Program), it appears to continue being completely inactive at this time despite repeated statements that "negotiations are underway" to get that sub-component up and running. We hope to see some progress in that direction during this quarter. Finally, under packages S-11 and S-15, there have been delays in moving preliminary processes forward in the initial design and appraisal processes (that is, the Environmental Impact Assessment (EIA) and the World Bank's Environmental, (Public and Worker) Health and Safety Guidelines).

The opportunity that is present here is for RAJUK to delegate more authority to approve products and pay invoices more efficiently in a timely fashion. Many products linger to be approved for weeks and months, and this subsequently delays payment, and more importantly, slows down follow-on work as well. RAJUK should take more assertive actions or steps to address the growing backlog of deliverables and stay on schedule, especially with respect to the URU building, which is on a very ambitious schedule.

❑ Challenge of Improving the Flow of Information and Data Exchange

This challenge has improved over the past quarter, and the M&E team is receiving more cooperation in obtaining monitoring information that it requests. This is due mostly to the efforts of PCMU to assist us in this matter. The only remaining area of concern is in the advance notification of upcoming events, such as validation and training workshops.

The opportunity here is to improve management oversight of the project by giving the M&E team the access to information it needs to provide them with the most accurate and up-to-date information possible with which to assess the situation and make well-informed decisions.

IV. Recommendations and Conclusions

The recommendations and conclusions of the M&E team that follow below flow directly and logically from the issues raised in the previous section on "Challenges and Opportunities." Therefore, they are very straightforward and obvious, being based on the findings of our monitoring efforts over the past quarter, and on the challenges and opportunities we just identified.

❑ Institute More Effective Contract Management and Oversight Procedures

The M&E team recommends that PCMU and the Planning Commission institute more effective contract management and oversight procedures to ensure that all IAs implement their sub-components with greater efficiency and timeliness. Good performance should be

rewarded; poor or slow performance should be addressed and corrected. This should come to an end by insisting on greater accountability for IA Project Directors to get expected results and make the project successful. A great deal rides on that happening in the next two years.

❑ **Implement More Efficient Review and Approval Processes of Consultants' Deliverables**

The M&E team recommends that IAs implement more rigorous procedures to stay on schedule and produce results themselves as much as they demand that from their consultants. For the past year since most of the consulting firms became operational, there has been a strategy of holding them accountable for producing products and activities, sometimes under unreasonable deadlines and conditions, but the same discipline and accountability for 'living up to their end of the bargain' has often been missing from the IAs themselves. Again, this goes back to the previous points about greater accountability being exercised by PCMU and the Planning Commission to insist on accountability for results through a system of rewards or consequences for IA managers based on their performance.

❑ **Increase Management Attention on Achieving Outcomes and the PDO**

The M&E team recommends that IA managers focus far more on achieving "outcomes" in the form of intermediate results indicators (IRIs) and PDO-level "outcome" indicators than they currently do. The M&E team has repeatedly been making this point in its reports and briefings, but has yet to see any active actions being taken to make that shift from 'outputs' of activities and products to the 'outcomes' they are intended to contribute toward achieving. Thus, we will attempt to encourage this shift by briefing managers on the advances of the URP more in terms of how it is achieving those IRIs and Outcome Indicators in the Project's Results Framework.

❑ **Enhance RAJUK's Capacity to Absorb Multiple Technical Assistance Packages**

The M&E team recommends that RAJUK take additional steps to speed up the processing of consultants' work program by delegating more authority for approving those deliverables down to mid-level managers, and by providing more training for the new staff/contractors they have hired to enhance their capabilities to handle the current workload and to carry on after the consulting firms 'go home.'

❑ **Improve the Flow of Information and Advance Notification of Upcoming Activities**

The M&E team recommends that IAs continue to allow the M&E team full and direct access to their contracted consultants to facilitate the flow of information and assist us in confirming the completion of on-going work. In addition, we recommend that they also provide the M&E team with more advance notification of their activities so that we may monitor them and report back to Project oversight committees on their progress. This would be to everyone's benefit.

CHAPTER 1 Background

1.1 Introduction

This document is the sixth in a series of consolidated quarterly reports (QPRs) prepared by the Monitoring and Evaluation (M&E) Consultants per the Term of Reference (ToR) with the Project Coordination and Monitoring Unit (PCMU) of the Planning Commission, Ministry of Planning for the Bangladesh Urban Resilience Project (URP). It provides detailed information on the implementation status and progress of the URP between July 1st and September 31st, 2019. In addition, we have included updates on progress made since the end of September, to the extent that information was available to us to report.

1.2 Purpose of the Quarterly Progress Reports (QPRs)

As defined under Deliverable 2.1 (Consolidated Project Progress Reports) of the Terms of Reference (TORs) for the M&E Consultants, there are several purposes of the QPRs. These are as follows:

- Prepare three quarterly and one annual progress report at the end of 4th quarter in each fiscal year that provides detailed updates on URP implementation progress as described in the URP M&E Framework.
- Independently report on progress made by all four implementing agencies (IAs) in terms of expenditures or inputs, activities conducted, and outputs achieved that help make progress toward the Project's desired outcomes and objectives.
- Identify all URP works completed in the last three months, provide a rolling cumulative list of URP works completed and provide an outlook of works expected to be completed in the next six months.
- Address any emergent governance risks as well as provide implementation compliance information regarding the Environmental and Social Safeguards, and Resettlement Management Plans, as applicable.

Provide recommendations for any necessary corrective actions to IAs, or changes in the Project's scope, interventions, or processes in order to maintain satisfactory progress and disbursements against established targets and work plans

1.3 Methodological Approach taken in preparing QPRs

The M&E Team's methodological approach to preparing this 6th Comprehensive Project Quarterly Progress Report (6th QPR) remains very similar to the approach used for all previous QPRs.

CHAPTER 2 Progress of URP by Project Components in Third Quarter of Current Fiscal Year

The following section presents the status and progress of each of the implementing agencies (IAs) based on the M&E team's monitoring activities of applicable Key Agreed Actions (KAAs) and other activities and deliverables that were expected to be completed in the 1st quarter of FY2019-2020.

The overall progress made by the URP over the past three months that are covered by this 6th QPR has been numerically depicted in the **Table 2.1** that reflects that out of a total 143 "milestones," we found that 10 were "Completed on time," 17 "completed late," five (5) still "on-going" on September 31st, 43 milestones "Due, but on-going," another 18 milestones were "Due, but [had made] no progress" and 50 were not yet programmed to start until the next quarter (the current 2nd quarter). A summary overview table is shown below as **Table 2.1**. Then, we summarize the five sub-components under Component A below, before assessing the status and progress of the other URP components.

Table 2.1: Quarterly Summary of Status and Progress of URP (July 1 – September 31, 2019)

Component Name	Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	3 Month projection	Sub-total
A1	0	0	0	2	0	6	8
A2	0	2	0	1	0	0	3
A3	3	1	0	5	1	4	14
A4	1	0	0	2	4	1	8
A5	0	0	0	0	6	3	9
B1	0	0	0	13	0	8	21
B2	0	7	0	6	0	3	16
C1	0	1	0	2	0	4	7
C2	0	0	0	2	0	5	7
C3	0	0	0	1	0	0	1
C4	1	1	0	2	1	1	6
URU	1	5	0	2	0	11	19
D	4	0	0	1	0	4	9
Common-DDM	0	0	1	1	3	0	5
Common-DNCC	0	0	0	3	0	0	3
Common-Rajuk	0	0	2	0	2	0	4
Common-PCMU	0	0	2	0	1	0	3
Total	10	17	5	43	18	50	143

Source: Milestone Status Reports/Data Collection Forms for 6th Quarter of FY 2018-19.

2.1 Component A: Reinforcing the Country's Emergency Management Response Capacity

Component A is implemented jointly by the Dhaka North City Corporation (DNCC), and the Department of Disaster Management (DDM). DDM is responsible for completing Sub-components A-1 and A-5, while DNCC for overseeing the implementation of Sub-components A-2, A-3, and A-4. These sub-components are summarized briefly below:

Sub-component A-1 to renovate spaces on several floors of the DDM building for the installation of the Emergency Response and Communication Centre (ERCC) and the National Disaster Management Research and Training Institute (NDMRTI).

Sub-component A-2 to build or renovate and equip several dozen local-level Dhaka North, Dhaka South, and Sylhet city corporations' (DNCC, DSCC & SCC) as well as Fire Service and Civil Defence's (FSCD) emergency response facilities in Dhaka and Sylhet.

Sub-component A-3 to procure, distribute, and install specialized emergency communications technology (ECT) equipment for DNCC, DSCC, SCC, FSCD, DDM, and MoDMR.

Sub-component A-4 to procure and distribute specialized search and rescue (SAR) equipment for DNCC, DSCC, SCC, FSCD, DDM, and MoDMR.

Sub-component A-5 to provide training, exercises and drills (TED) services to national and local-level agencies involved in disaster risk management.

❖ Sub-Component A-1: Renovation and Outfitting of Building for ERCC and NDMRTI

There were a total of eight (8) milestones for Sub-component A-1 that were due in the reporting quarter, including six (6) which are projected to begin this quarter. So, effectively, there were only two (2) "applicable milestones" due last quarter, those being the evaluations of bids for separate contracts to renovate the office spaces inside the DDM building for the ERCC and the NDMRTI), which were "Due, but still on-going."

Table 2.2: Quarterly Totals for URP Sub-component A-1

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	3 months projection	Total
0	0	0	2	0	6	8

Main Accomplishments and Non-accomplishments in Last Quarter

Main Accomplishments:

Under **Sub-Component A-1**, the status to renovate the facility that would house the ERCC and NDMRTI is still ongoing, but is far behind schedule. The Tender Evaluation Summary to renovate the office space in the DDM building was sent to the Director General (DG) of DDM for his approval in the 4th quarter of last fiscal year. The DG submitted the Tender Evaluation Summary to the Senior Secretary of MoDMR June 16, 2019 for administrative approval, what was pending up to mid-October. The PCMU submitted DO (Delivery Order) letter to expedite the work and organise several meetings to foster A-1 performance. In addition, the Secretary of

the Planning Division, Planning Commission also talked with the Secretary of MoDMR so that the renovation work starts as quickly as possible. In spite of all these efforts the renovation works hasn't started yet.

Update:

The Senior Secretary and Minister of MoDMR has approved the tender evaluation summary on October 20, 2019 and accordingly the Notification of Award (NoA) was issued from e-GP (National e-Government Procurement Portal) on October 21, 2019. It was also notified from the e-GP that contract need to be signed within November 18, 2019.

Main Non- Accomplishments:

- The Contract was not signed within the reporting quarter with the selected contractor. (Due date: April 7th, Revised date- November 18th)
- Commencement of physical work has not occurred (due date: April 15th, revised date: July 23rd)
- Completion of works – no progress made. (Due date: July 15th, revised date: December 1st)
- Formation of Grievance Redress Committee (GRC): February 12th

3-month projection:

- No additional activities are projected beyond the expected renovation work.

❖ Sub-component A-2: Renovation and Outfitting of City Corporation and FSCD DRM facilities

Under **Sub-Component A-2**, DNCC is responsible for building, renovating, and outfitting local-level City Corporation and FSCD DRM facilities in Dhaka and Sylhet. There are a total of 22 milestones under Sub-component A-2, among which only three (3) are applicable in this reporting period.

Table 2.3: Quarterly Totals for URP Sub-component A-2

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	2	0	1	0	0	3

MSR Milestones status

Completed late (2)

1. Near completion (98%) of work (Pk-W-1.1) to build the FSCD Command and Control Room over the newly constructed warehouse at the FSCD Compound in Mirpur-10, Dhaka.) Due date: June 30, 2019.

2. Near completion (95%) of work (Pk-W-1.2) to construct the FSCD Command & Control Centre, including two (2) warehouses at FSCD in South Surma, Sylhet. Due date: July 30, 2019.

Due, but on-going: (1)

- On-going progress (30%) of work (Pk-W-2.2) to build the Emergency Operating Centre (EOC), DRM Office and Urban Resilience Unit in DSCC, Dhaka. Due date was September 25th.



Command and Control Center with Warehouse of FSCD at South Surma, Sylhet.

Main Accomplishments and Non-accomplishments in First Quarter

- Construction of FSCD Command and Control Room (CCR) Package-(W-1.1) in Dhaka and Construction of FSCD CCR including Warehouses (W-1.2) in Sylhet are nearly completed. Finishing work is ongoing in both CCRs. The construction of the Emergency Operating Centre (EOC) at DSCC has progressed only 30%, due to site handover issues. It was found that the designated places where the EOC renovation work will take place is occupied by a branch of the state owned Sonali Bank Limited. Now, the bank has managed its new office space where some renovation and construction work is ongoing which is expected to be completed by the end of this month. It is planned that after shifting the bank, EOC renovation work will start.



Emergency Operation Centre (EOC) at Nagar Bhaban, Sylhet

3-month projection:

- No additional activities projected except for the on-going renovation work of the EOC in DSCC.

❖ Sub-Component A-3: Specialized ECT Equipment Procured

Under **Sub-Component A-3**, there are a total of 65 milestones that the M&E Team is tracking. Within this number, 14 milestones are applicable for this reporting period. Among these 14, three (3) were “Completed on time”, one (1) was “Completed late,” five (5) were “Due but on-going”, one was “Due but made no progress,” and the other seven (4) are planned to be completed during the current quarter.

Table 2.4: Quarterly Totals for URP Sub-component A-3

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
3	1	0	5	1	4	14

Status of MSR Milestones

➤ Completed on time: (3)

- 1) Delivery of specialized ICT equipment (Pk-G-1.2) consisting of VHF and HF radio terminals and related installations) for DNCC, Lot-1. This was completed on September 18th.
- 2) Pk-G-1.3 consisting of specialized ICT Equipment (same as above) for DSCC was also completed on September 18th.
- 3) Approval of a frequency allocation of DSCC (UHF) occurred on July 1st.

➤ Completed late: (1)

1. Contract was signed for Pk- G-1.11 to procure ICT Equipment for DNCC and DSCC warehouses was completed on August 7th.

➤ Due, but on-going: (5)

- 1) Tender Evaluation of Pk- G-1.8/ Procurement of Specialized ICT Equipment (DRM Network and Related Installations-VHF) for FSCD. Due date: Aug. 15, 2019
- 2) Completion of Pk-S-7/ GIS- Phase 1: Need Assessment for Implementation of GIS Infrastructure in the Urban Resilience Project (DNCC, DSCC, SCC). Due date: Sep. 01, 2019.
- 3) RFP Issuance of Pk-S-9/ Preparation of GIS based Maps (Ward Level) at DNCC, DSCC & SCC. Due date: Aug. 15, 2019
- 4) Frequency Allocation of DNCC (HF). Due date: Sep. 30, 2019
- 5) Frequency Allocation of SCC (UHF, HF). Due date: Sep. 30, 2019

➤ Due, but no progress: (1)

- 1) Completion of Evaluation of Pk-S-9/ Preparation of GIS-based maps (Ward Level) for DNCC, DSCC & SCC. Due date: September 15, 2019

Main Accomplishments and Non-accomplishments in Last Quarter

- Some of the VHF and HF Radio terminals were procured and delivered. Besides, one contract was signed to procure ICT equipment. Frequency allocated for completed DSCC (UHF) as well.
- Another nine (9) milestone for 5 packages (pk G-1.4, G-1.5, G-1.6, G-1.7 and G-1.12) will be re-tendered those are expected to be started beginning from 2020.
- The delay for this subcomponent mainly happened for two reasons: a) five (5) packages will have to be re-tendered since in the evaluation it was revealed that the eligible bidder was no longer available (i.e., a non-responsive bidder); and b) frequency allocation for SCC and DNCC delayed the delivery of some ICT equipment.

3-month projection (4):

- 1) Procurement of VHF & HF Radio Terminals and related Installations for DNCC (Lot-2: HF). Due date: Oct. 30, 2019
- 2) Procurement of DRM Network and Related Installations-VHF for FSCD. Due date: Oct. 30, 2019
- 3) Procurement of ICT Equipment for ware houses for DNCC and DSCC. Due date: Oct. 30, 2019
- 4) Preparation of GIS based Maps (Ward Level) at DNCC, DSCC & SCC. Due date: Oct. 30, 2019

❖ Sub-Component A-4: Specialized Search and Rescue (SAR) Equipment Procured

Under **Sub-Component A-4**, there are a total of 40 milestones that the M&E Team is tracking. Of these, nine (9) milestones were active during the reporting period. Among these eight (8) milestones, one (1) was “Completed”, two (2) were “Due but on-going”, four (4) were “Due but no progress,” and the last one (1) is planned to be completed during the current quarter Overall, DNCC has made steady progress under Sub-component A-4 in procuring specialized search and rescue (SAR) equipment for local-level agencies involved in Disaster Risk Management.



Ambulances for City Corporations

Table 2.5: Quarterly Totals for URP Sub-component A-4

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
1	0	0	2	4	1	8

MSR Milestones Status

➤ **Completed on time: 1**

- 1) Delivery of (Pk-G-2.9) Turn Table Ladders (64m) for FSCD (03) delivered on August 27th.

➤ **Due, but on-going: (2)**

- 2) Supply of Specialized Search and Rescue Equipment Due date: July 30, 2019.
- 3) Technical Specification and detail estimation of Procurement Plan of Mobile Command and Control Vehicle (MCCV)

Due, but no progress: (4)

- 1) Four (4) milestones including a) Inclusion of MCCV in the Procurement Plan. Due date: July 30, 2019; b) Tender Floating of MCCV. Due date: Aug. 15, 2019; C) Completion of Tender Evaluation of MCCV. Due date: Sep 15, 2019 and d) contract Sign of MCCV. Due date: Sep. 30, 2019



Turn Table Ladder (64 m) for FSCD

Main Accomplishments and Non-accomplishments in Last Quarter

- Three (3) turntable ladders were delivered and 10 ambulances just after the reporting period ended (October 6th, 2019).
- Procurement of rescue boats (Pk-G-2.11) will be re-tendered as supplier did not submit PG (Performance Guarantee) in time. Finalization of technical specifications and the detailed estimate of the mobile command and control vehicle (MCCV) was not completed in time. Due date was July 15th.

3-month projection: 01

- Delivery of SAR hazardous materials equipment (Pk-G-2.10) is due on December 20th.

❖ Sub-Component A-5: Multi-Agency Training, Exercises and Drills (TED) Program

Under **Sub-Component A-5**, a total of 41 set of milestones that the M&E Team is tracking. Within this number, 9 milestones are applicable for the reporting period. Among this Nine (9) milestones six (6) were “Due but no progress” and the rest three (3) were planned to be completed in the current quarter.

Table 2.6: Quarterly Totals for URP Sub-component A-5

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	0	0	0	6	3	9

MSR Milestones

- **Due, but no progress: (6)**
 1. Commencement of TED Program Phase 2 training (original due date: April 7th, delayed to end of October 2019).
 2. Start of Tabletop Exercises (15/04/2019)

3. Start of Drills (15/05/2019)
4. Design, Deliver & Train Emergency Operation Plan (EOP)s (20/05/2019)
5. Finalization of comprehensive course materials (30/04/2019)

Main Accomplishments and Non-accomplishments in Last Quarter

Under **Sub-Component A-5** no visible outputs were apparent. Phase-2 activities were originally supposed to start by April 11th, but start dates were postponed 10 times due to the failure of DDM and MoDMR to approve the budget and Program Implementation Plan (PIP) for Phase-2 activities.

The Phase-2 training budget revision process has been on-going since July 9th with eight (8) revised budgets and seven (7) versions of the PIP. The PD of DDM transmitted a Phase-2 training budget to the World Bank (WB) on August 26th, which the WB sent back to DDM on August 29th with observation. Then DDM submitted a revised budget to the WB on September 16th for their concurrence. However, due to continuing observations by the WB, this revision process continued throughout the reporting period.

Finally, on October 19th, the WB issued 'no objection letter' to DDM to present the budget before the PIC (Project Implementation Committee) meeting for approval. While the PIC approves the budget the IA's (DDM) will issue necessary administrative approval letter for the consultancy firm to hold training. As per agreement REM will start the training programme subjected to 10% advance payment within a buffer time of 10 working days. So, it is quite evident that the TED programme is not possible to start even in October, 2019.

3-month projection: (fill in here for **next quarter only** from MSR)

1. TED Program Progress Report-1 (Due date: September 10th, 2019)
2. TED Program Progress Report-2 (Due date: December 10th, 2019)
3. TED Program Performance M&E Program Report-1 (Due date: October 24th, 2019)

2.2 Component B: Vulnerability Assessment of Critical and Essential Facilities (RAJUK)

RAJUK (*Rajdhani Unnayan Kartripakkha* or the Capital Development Authority in English) is the sole implementing agency for both sub-components of Component B of the URP. The two sub-components are being carried out by the same consulting group led by NKY Architects and Engineers as the prime contractor. Both sub-components B-1 and B-2 are intended to use and build upon previous work done under the Bangladesh Urban Earthquake Resilience Project (BUERP) and the Comprehensive Disaster Management Program (CDMP).

The two sub-components are:

- B-1: Conducting a vulnerability assessment of critical and essential facilities; and
- B-2: Supporting the development of risk-sensitive land use planning practices in Dhaka.

❖ Sub-Component B-1: Vulnerability Assessment of Critical and Essential Facilities and Lifelines

The scope of work for the Vulnerability Assessment (VA) under **Sub-component B-1** will focus on two activities:

- (i) A two-year effort to assess the vulnerability and risks of over 2,100 schools, nearly 500 hospitals, 60 police and alpha fire stations, government buildings and other key public facilities in the greater Dhaka metropolitan area under RAJUK's jurisdiction to floods and earthquakes, and
- (ii) A long-term vulnerability reduction investment plan for the prioritized list of buildings to be retrofitted and rehabilitated. This plan will serve as a key input to developing the long-term Dhaka Urban Resilience Strategy and Investment Plan (DURSIP).

Under this component, the M&E team is tracking 59 milestones, among which 21 milestones were active during the reporting period of the first quarter of this fiscal year (FY 2021-2022). Out of the 21 active milestones, 13 were "Due, but on-going" and the remaining eight (8) milestones need to be completed at the next quarter.

Table 2.7: Quarterly Totals for URP Sub-component B-1

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	0	0	13	0	8	21

MSR Milestones

➤ Due, but on-going: 13

- 1) Review and Revised Comprehensive Situation Analysis Report (CSAR) including Recommendations with the "Way Forward" solutions (MD-01). Original due date was July 12th; a revised version of CSAR was submitted on October 20, 2019. Review is going on by the agency.
- 2) Approval of CSAR (MD-01). Original due date was August 12th; expected delivery date is not fixed.
- 3) Develop a state-of art methodology that meets the comprehensive objectives of the project and forms a decision tool for the government in assisting their investment choices. (Detail Engineering Assessment-DEA under D-04.2.a). Original due date was July 17th; Physical work is not started yet and no projected date was fixed also.
- 4) Detailed methodology and framework of survey and assessment studies including the prioritization of facilities, structures and vulnerable public assets conducted and submitted (Detail Engineering Assessment-DEA under D-04.2.b). Original due date was July 17th Physical work is not started yet and no projected date was fixed also.
- 5) Development of a specific Prioritization Methodology for Seismically Vulnerable Public Buildings Rapid Vulnerability Assessment-Preliminary Engineering Assessment (RVA-PEA) (D-05.1). Original due date was April 14, 2019. Work is going on and tentative of submission is October 31st.

- 6) Development of a specific Prioritization Methodology for Seismically Vulnerable Public Buildings (Detail Engineering Assessment-DEA) (D-05.2). Original due date was July 17, 2019. Work is not started yet and no projected date was fixed also.
- 7) Preparation of unified and integrated analysis methodology (Rapid Vulnerability Assessment-Preliminary Engineering Assessment) (RVA-PEA) (D-06.1). Original due date was April 14, 2019. Work is going on and tentative of submission is October 31st.
- 8) Preparation of unified and integrated analysis methodology (Detail Engineering Assessment - DEA) (D-06.2). Original due date was July 17, 2019. Physical work is not started yet and no projected date was fixed also.
- 9) Analysis of the outcomes and framework plan report stating the overall findings and recommendations (D-07). Original due date was August 4, 2019. Physical work is not started yet and no projected date was fixed also.
- 10) Prepare and submit a comprehensive report on the outcomes of the Rapid visual assessment (D-08). Original due date was August 22, 2019. Physical work is not started yet and no projected date was fixed also.
- 11) Prepared and submitted Individual reports for structures assessed (minimum 2,000,000 Sqm-1st phase) of Rapid Visual Assessment (RVA) (MD-02). Original due date was June 14, 2019. Physical work is going on and tentative of submission is October 31st.
- 12) Submitted Rapid Vulnerability Assessment Reports (RVA) (minimum 3,000,000 Sqm- 2nd phase) with rankings of all the remaining buildings (MD-03). Original due date was August 22, 2019. Out of 3 million square meters, around 1 million square meter RVA has already been completed. But no projected date was fixed for submission of the RVA Report.
- 13) Confirmation of the availability of the key personnel. Original due date was August 22, 2019. Original due date was December 17, 2018.

Main Accomplishments

Under **Sub-component B-1**, Submission of a “Main Deliverable”: the **Comprehensive Situation Analysis Report** (MD-01) occurred on June 12th. by NKY. RAJUK has reviewed the draft CSAR and provided comments back to the consultants. A revised version of CSAR was submitted on October 20th. Review in going on by the agency.

Reasons for Non-compliance with deadlines

There are another 11 milestones or deliverables that were due in the 1st quarter of this fiscal year (that is, by September 30th), but which are “Due, but on-going.” These milestones include the review, revision, and approval of the CSAR, six different “methodologies,” and most importantly, the “Analysis of Outcomes from the RVA and Framework Plan with recommendations on the ‘Way Forward’ (D-07).” All of these products were due by September 30, 2019. All the six different methodologies are due as those are PEA and DEA methodologies and which are related to RVA. Thus, after completion of the RVA of remaining 3 million square meter – 2nd phase, all the six methodologies would be considered to be approved. And from the remaining 3 million square meter (2nd phase) of RVA, 1 million square meter is almost done.

3-month projection:

As thirteen milestones are “Due but on-going” those may be completed in the next quarter. Beside those, eight more milestones need to be completed in the up-coming quarter. i.e.

1. Review and Revision of individual reports for a minimum of two (2) million square meters (1st phase) of structures assessed as part of the Rapid Visual Assessment (RVA under MD-02).
2. Approval of individual reports for structures assessed. (minimum 2,000,000 Sqm-1st phase) of Rapid Visual Assessment (RVA) (MD-02).
3. Reviewed and Revised Rapid Vulnerability Assessment (RVA) reports (minimum 3,000,000 Sqm-2nd phase) with rankings of all the remaining buildings (MD-03).
4. Approved Individual reports for structures assessed (minimum 2,000,000 Sqm-1st phase) of Rapid Visual Assessment (RVA) (MD-02) Reviewed and Revised 1st level (RVA) vulnerability reports (minimum 3,000,000 Sqm) with rankings of all the remaining buildings (MD-03).
5. Submit Final Assessment Report of all assessed structures as part of the RVA (D-09).
6. Submit 2nd level (Preliminary Engineering Assessment) vulnerability assessment reports with a ranking off all buildings with a total floor area of 500,000 sqm (MD-04).
7. Review and Revise 2nd level (PEA) vulnerability assessment reports with a ranking off all the buildings totalling a floor area of 500,000 sqm (MD-04).
8. Approve 2nd level (PEA) vulnerability assessment reports with a ranking off all the buildings totalling a floor area of 500.000 sqm (MD-04).

❖ Sub-Component B-2: Risk-Sensitive Land-Use Planning (RSLUP) System

Under this component (B-2), the M&E team is tracking 43 milestones, 16 of which were active during the reporting cycle. Out of these 16, seven (7) were “Completed late”, six (6) were “Due, but on-going,” and the remaining 3 milestones need to be completed at the next quarter.

Table 2.8: Quarterly Totals for URP Sub-component B-2

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	7	0	6	0	3	16

MSR Milestones

➤ Completed late: 7

1. Submitted Draft Final Strategic Environmental Assessment (SEA) of the Greater Dhaka Metropolitan Development Plan (MD-1.2). Original due date was July 20th, but actual date of completion was September 13, 2019.
2. Approval of the Situation Report on the existing land-use planning system, its legislative foundation, procedures, approaches, practices, evolution, implementation, and

enforcement. Indicate the current outputs and identify gaps in the existing system as part of the Situational Analysis and Diagnosis of the Current Planning and Development Context (MD-2.1). Original due date was July 20th, but the actual date of completion was September 25th.

3. Approved Situational Analysis and Diagnosis Report summarizing approach and findings for Situational Analysis and Diagnosis of the Current Planning and Development Context (MD-2.2). Original due date was July 20, 2019 and actual date of completion was September 25, 2019.
4. Review and revise Geotechnical and Geological Survey Plan (MD-3.1). Original due date was July 30th, but the actual date of completion was August 8th.
5. Prepare and submit the “Preliminary Assessment Report,” which sets forth the results of the assessment that was conducted and the results achieved from it (MD-3.2). Original due date was June 30th, but the actual date of completion was August 7th, 2019.
6. Develop and submit a Strategic Framework based on the results achieved and the “Way Forward” recommendations in land-use planning practices. This will show RAJUK how to overcome its current shortcomings, and how RAJUK might overcome the possible consequences and risks associated with it (MD-3.3). Original due date was June 30th, but the actual date of completion was August 7th, 2019.
7. Conduct detailed geotechnical and geophysical studies of all DMDP areas of the greater metro area of Dhaka. This information is available in RAJUK website (www.rajukdhaka.gov.bd) for the purpose of micro-zonation (GD-1). Original due date was June 30th, but the actual date of completion was July 30th.

➤ **Due, but still on-going: (6)**

1. Approval of the Geological Survey Plan (MD-3.1). Original due date was August 31st.
2. Approval of “Preliminary Assessment Report” setting forth the results of the assessment conducted and the results achieved (MD-3.2). Original due date was September 20th.
3. Preparation of the Detailed Geotechnical Study (including all field and all laboratory tests) by means of Standard Penetration Tests (SPT), etc. (under GD-2.1). Original due date was June 30th.
4. Preparation of Detailed Geotechnical Study by means of Cone Penetration Tests (CPT), performing all necessary tests and collecting all necessary data and information by a competent geotechnical engineer (a minimum total length of 5,000 meters under GD-3.1). Original due date was June 30th.
5. At the same bore hole locations, obtain shear wave velocity profiles from indirect tests, so that the test results from the direct and indirect geophysical tests can be compared at selected grid points (GD-04). Original due date was August 30th.
6. Approval of a Strategic Framework based on the results achieved and the “Way Forward” recommendations on current land-use planning procedures to overcome the current shortcomings. In addition, this framework will suggest how RAJUK can overcome the possible consequences and risks associated with each critical component or step in the current process (MD-3.3). Original due date was September 20th.

Main Accomplishments

Under **Sub-component B-2**, the Main Deliverables: The Draft Strategic Environmental Assessment (SEA) Report for the Greater Dhaka Metropolitan Development Plan under MD - 1.2 was submitted by NKY to RAJUK on September 13th. Previously, the Interim Report for the SEA was submitted on May 6th and reviewed at a Stakeholders' Participation Workshop held at the Lakeshore Hotel at Gulshan-2 in mid-July. Both documents are currently being revised and resubmitted by NKY to RAJUK. The workshop was well attended by environmental and water resources experts.

The other important achievements made during the 1st quarter of this fiscal year (FY 2019-2020) under B-2 are Approval of Situation report on the existing planning system, its legislative foundation, process, approach, practice, evolution, implementation, enforcement and outputs and identifying gaps for Situational Analysis and Diagnosis of the Current Planning and Development Context (MD-2.1) as well as Approval of Situational Analysis and Diagnosis Report summarizing approach and findings for Situational Analysis and Diagnosis of the Current Planning and Development Context (MD-2.2).

- In addition, the Geotechnical and Geological Survey Plan (MD-3.1) was reviewed and revised by August 8th.
- The "Preliminary Assessment Report" was submitted to RAJUK, setting out the results of the assessment and the results, achieved under MD-3.2 on August 7th.
- The Strategic Framework (MD-3.3) was submitted on August 7th, and approved on September 25th.
- Detailed geotechnical and geophysical studies of all DMDP areas of Dhaka are now available on RAJUK's website (www.rajukdhaka.gov.bd) for the purpose of micro-zonation (GD-1) as of July 30th.

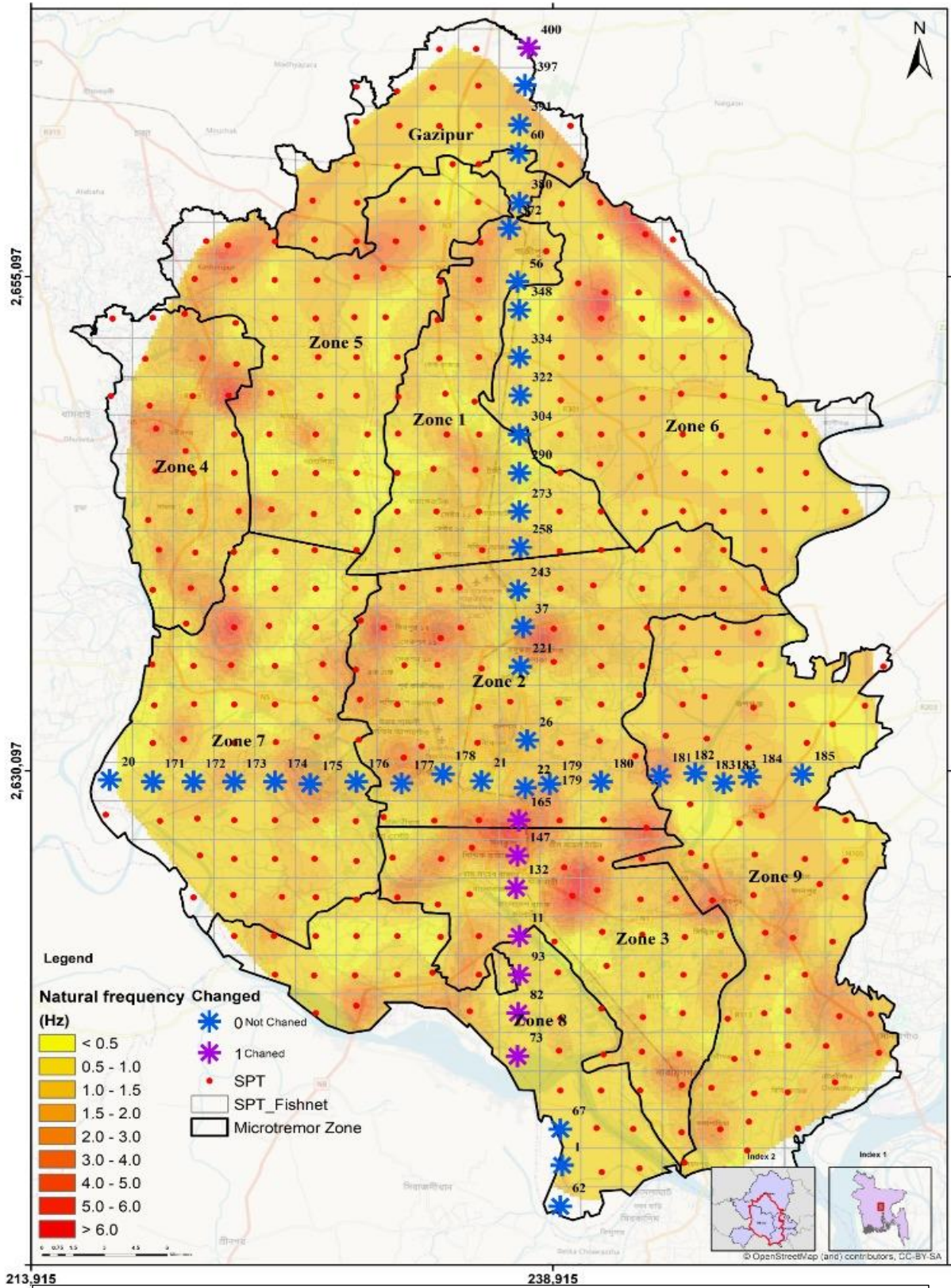
Non-accomplishments

There are a large number of detailed reports and studies under MD-03 to develop a Geotechnical and Geological Survey Plan, containing a "Preliminary Assessment Report" and a "Strategic Framework on the Way Forward" to implement risk-sensitive land-use planning (RSLUP) practices in RAJUK that were due by June 30th. Also detailed Geotechnical Study (GD-2.1) was due on June 30th and GD-04 on August 30th 2019.

3-month projection:

1. Review and Revise the Final SEA Report (MD-1.2). Due date is October 20th.
2. Approve the Final SEA Report (MD-1.2). Due date is November 20th.
3. Incorporate the SEA into risk-sensitive land use planning (RSLUP) practices in RAJUK. Due date is December 20th.

Map 1: Map of DMDP area shown 46 test location



The consultant completed all 46 STP test which are shown in the map. Besides that they done 2 Downhole test at point number are 22 and 179. Map identifying 46 test location with natural frequency is given below.

2.3 Component C: Improved Construction, Urban Planning and Development

RAJUK is also the implementing agency for the four (4) sub-components plus the design and construction of the URU building under Component C of the URP. The four sub-components of Component C are to:

- Create and operationalize an Urban Resilience Unit (URU) in RAJUK (C-1);
- Establish an electronic construction permitting (e-permitting) system (C-2);
- Set up a professional accreditation program for engineers, architects, and planners (C-3); and
- Improve building code enforcement within RAJUK's jurisdiction (C-4).

❖ Sub-Component C-1: Create and Operationalize an Urban Resilience Unit (URU) within RAJUK

Under this sub-component, the M&E team is tracking 26 milestones, among which seven (7) were active during the reporting quarter. Out of these seven, one (1) was "Completed late", two (2) were "Due, but on-going," and the remaining 4 milestones are programmed to be completed during this quarter (2nd Q of FY 2019-2020).

Table 2.9: Quarterly Totals for URP Sub-component C-1

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	1	0	2	0	4	7

Status of MSR Milestones

➤ Completed late: 1

1. Reviewed and revised the Institutional Design and Organizational Study (IDOS) Report. Due date was June 25th, but it was not completed until September 23rd.

➤ Due, but on-going: 2

1. The IDOS is expected to be approved by October 31st, three months after its due date of June 30th.
2. Submission of the Community Outreach Campaign Report was due by August 3rd, but has still not been completed with no expected date of delivery yet proposed.

Major Accomplishments

- Among the most important achievements under Sub-component C-1 in the last quarter was the revised Institutional Design and Organizational Study (IDOS) Report (under S-6) that RTI submitted to RAJUK on September 23rd. It has not been approved yet.

Non-accomplishments

The single milestone that has still not been met as of June 30th was the approval of the IDOS Report by RAJUK, which is still pending. In addition, the Community Outreach Campaign Report was another main deliverable that was due by August 3rd.

3-month projection:

As are “Due but on-going” those two may be completed in the next quarter. Besides the two “on-going” milestones, four more milestones are programmed to be completed in the current quarter. They are:

1. Review and Revision of the Community Outreach Campaign Report
2. Approval of the Community Outreach Campaign Report
3. Submission of the URU’s training materials and documents
4. Review and Revision of the URU training materials and documents

❖ Sub-Component C-2: Establish an Electronic Construction Permitting System

Under this sub-component, the M&E team is tracking 21 milestones, among which seven (7) were active during this reporting period (1st quarter of FY 2019-2020). Out of these seven, two (2) were “Due but on-going,” while the remaining five (5) milestones are expected to be completed this quarter.

Table 2.10: Quarterly Totals for URP Sub-component C-2

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	0	0	2	0	5	7

MSR Milestones

➤ Due, but on-going: 2

1. Approved Electronic Construction Permitting Assessment Report (CPAR). Due date was June 30, 2019 and tentative date for completion was September 30, 2019.
2. Submitted Strategic Plan Report with E-Permit Implementation Action Plan. Due date was April 30, 2019 and tentative date for completion is October 30, 2019.

Main Accomplishments

Under Sub-Component C-2, RTI International submitted its main deliverable, the Construction Permitting Assessment Report (CPAR), at the last quarter of the FY 2018-2019, which was supposed to be approved on June 30th. After long discussions and a series of meetings, RAJUK approved the CPAR on October 3, 2019 just after the closing of the quarter. RTI is currently working on preparing Prototype-II and ICT procurement specifications for their next report, which will be the Strategic Plan with an E-Permitting Implementation Action Plan.

Non-accomplishments

The Strategic Plan Report, including the E-Permit Implementation Action Plan, was supposed to be completed during the reporting quarter, but has been postponed and is now targeted to be completed by October 30th.

3-month projection:

The two milestones that are currently “Due, but on-going” are expected to be completed in this current quarter. Beside those two, five more milestones need to be completed this quarter, described below:

1. Review and Revision of the Strategic Plan Report with an E-Permitting Implementation Action Plan.
2. Approval of the Strategic Plan Report with E-Permitting Implementation Action Plan.
3. Submission of the Business Rules Specification (BRS) Report.
4. Review and Revision of the Business Rules Specification (BRS) Report.
5. Approval of the Business Rules Specification (BRS) Report

❖ Sub-Component C-3: Professional Accreditation Program

Under Sub-component C-3, there was no apparent activity to indicate that any progress was made to contract a consulting firm to implement this sub-component.

Table 2.11: Quarterly Totals for URP Sub-component C-3

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
0	0	0	1	0	0	1

MSR Milestones

➤ Due, but on-going: 1

1. Approval of ToR. Due date was December 31, 2018.

Main Accomplishments or Non-accomplishments

RAJUK shared a TOR for C-3 with the World Bank on May 28, 2019. On June 18, 2019 a meeting was held in the WB’s office to discuss the scope of the TOR with RAJUK. It is our understanding that RAJUK agreed to adjust the scope of work under the current contract for C-4 with International Code Council (ICC) and Smart Development Engineering Limited (SDE), and is in negotiations with them now.

Most importantly is the Government’s approval of the Bangladesh National Building Code (BNBC), as amended in 2017, in order to fully achieve the desired results of activities under this sub-component.

3-month projection:

Given the current uncertain situation involving negotiations to adjust the scope of work of the consultancy services contract for C-3 (package S-9), it is not possible to give any estimate of when the one pending milestone may be completed.

❖ Sub-Component C-4: Improved Enforcement of Building Code

Under this sub-component, the M&E team is tracking 25 milestones, among which six (6) were active during this reporting cycle (1st quarter of FY 2019-2020). Out of these six only one (1) was “Completed on time”, another one (1) was “Completed late”, three (3) were “Due, but are still on-going,” and the last remaining milestone is expected to be completed during this quarter.

Table 2.12: Quarterly Totals for URP Sub-component C-4

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
1	1	0	2	1	1	6

MSR Milestones

➤ Completed on time: 1

1. Submitted Concept Note Report. Due date was August 29th, but the actual date of receiving approval was August 31st, just two days later.

➤ Completed late: 1

1. Reviewed and revised the Situation Analysis Report (SAR), which was due by August 20th, but the actual date of approval was nine days later on August 29th.

➤ Due, but on-going: 2

1. Reviewed and revised the Concept Note Report. Due date was September 27th, and there is no expected date fixed for delivery of revised the Concept Note Report.
2. Approval of the Situation Analysis Report. Due date was September 30th, and has not been completed with no expected date of delivery yet proposed.

➤ Due, but no progress:1

1. Confirmation of the availability of the key personnel. Due date was December 30, 2018. This activity appears to be completely inactive, with no progress having been made for several quarters now.

Main Accomplishments and Non-accomplishments

Under **Sub-Component C-4**, a revised version of the Situation Analysis Report (SAR) was submitted. In addition, a validation workshop was also organized to validate the Concept Note by the Consultant team on September 8th.

However, the Situation Analysis Report (SAR) is still under review by RAJUK, even though it was supposed to have been approved already.

3-month projection:

The three milestones that are “Due, but on-going” are expected to be completed in the current quarter (2nd quarter of FY 2019-2020). Additionally, one (1) more milestone (i.e., approval of the Concept Note Report) is also expected to be completed in this quarter.

1. Approved Concept Note Report.



Validation workshop for Concept Note organized by the Consultant on September 8, 2019

❖ URU Building: Design and Supervision of Construction

This is not applicable to any specific URP Sub-component, but is applicable across all six sub-components under RAJUK’s responsibility.

Under this component the M&E team is tracking 66 milestones, among these 19 were active during the reporting period. Out of these 19, one (1) was “Completed on time”, five (5) were “Completed late”, two (2) were “Due, but on-going”, and the remaining 11 milestones are expected to be completed this quarter (2nd quarter of FY 2019-2020).

Table 2.13: Quarterly Totals for URU Building Design and Construction

Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	Next quarter projection	Total
1	5	0	2	0	11	19

MSR Milestones

➤ Completed on time: 1

1. Tender was floated (after a re-tendering process) to procure equipment for truck-mounted Cone Penetrometer Test (CPT) equipment. Due date was September 3, 2019 and it was completed on that date.

➤ Completed late: 5

1. Submitted Final URU Building Design (including all structural and Mechanical, electrical, and plumbing (MEP) drawings, Bill of Quantities, other bidding documents and the Design Report). Due date was July 25th, and was completed three weeks later on August 15th.
2. Reviewed and revised Final URU building design. Due date was August 25th, but it was not completed until September 23th

3. Contract was signed to procure seismic field equipment for the URU staff (package G-13). Due date was June 15th, and was completed on July 7th
4. Submission of Inception Report for the Environmental Impact Assessment (EIA) for the initially proposed 28-story building for the URU (S-15). Due date was June 30th, but it was not completed until August 21st.
5. Draft EIA Report for the URU building was submitted. Due date was August 30th, and was completed two weeks later on September 13th.



FGD with stakeholders for the preparation of EIA of URU Building

➤ **Due, but still on-going: 2**

1. Approval of the Final URU building design. Due date was September 25, 2019. No expected date was fixed for approval.
2. Tender to be floated for consultancy services to assist in the construction of the URU Building (W-2). Due date was September 20th. No expected date was programmed for floating tender.

Main Accomplishments and Non-accomplishments

Among the most important deliverables generated during the 1st quarter of the fiscal year 2019-2020 were: (i) the building design and all associated materials for the URU building; (ii) the Inception Report for consultancy services for the Environmental Impact Assessment (EIA) for the URU under package S-15; and (iii) the Draft EIA Report for the URU building.



Co-ordination meeting with Consultants to review progress organized by Rajuk

However, the final approval of the Final URU building design has still not been granted by RAJUK (although the 4th invoice for that work was paid by RAJUK, thereby indirectly inferring their approval), and the tender to construct the URU building (package W-2) has not been floated yet.

3-month projection: (11)

In addition to the five (5) milestones that are “Due, but on-going,” there are 11 more milestones that are expected to be completed in the current quarter, including the following:

1. Supply and delivery of seismic lab equipment for the URU (G-12).
2. Supply and delivery of seismic field equipment for the URU (G-13).
3. Supply and delivery of field equipment for the Vulnerability Assessments (G-15).
4. Tender was submitted to procure equipment for truck-mounted CPT equipment (G-17).
5. Completion of the evaluation to procure equipment for truck-mounted CPT equipment (G-17).
6. World Bank approval to procure equipment for truck-mounted CPT equipment (G-17).
7. World Bank to provide Notification of Award (NOA) for truck-mounted CPT equipment (G-17).
8. Tender to be submitted to construct the URU building (W-2).
9. Completion of the evaluation to construct the URU Building (W-2).
10. Review and Revision of the EIA Report for the URU building for the URU under S-15.
11. Approval of the EIA Report for the URU Building (S-15).

2.4 Component D: Project Coordination, Monitoring and Evaluation

The Project Coordination and Monitoring Unit (PCMU) has primary responsibility for the following objectives under Component D to:

- Coordinate, monitor and evaluate the activities of the URP to ensure its effective implementation;
- Develop effective methodologies in coordination with the implementing agencies to effectively implement the project;
- Support and facilitate the project management of sub-projects in procurement and financial management;
- Conduct regular quarterly and annual monitoring reports, as well as a mid-term review and an end-of-project evaluation;
- Conduct and manage needs-based strategic studies and other pilot projects; and
- Enhance the capacity of project related officials through local and foreign training and study visits.

There are 28 milestones that the M&E Team tracked as “deliverables” by PCMU, among which are the following 12 are applicable for the reporting period.

Table 2.14: Summary Table of Milestone Status for Component D and “Common” KAAs

Sub-Component	Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	3-month projection	Total
PCMU/M&E	4	0	0	1	0	4	9
Common KAAs	0	0	2	0	1	0	3
GRAND TOTAL	4	0	2	1	1	4	12

❖ **Completed on time: 4**

- 1) Draft 1st Annual Progress Report (APR) submitted on July 31st
- 2) Review and Revision of APR by end of August (completed on August 7th)
- 3) Approval of APR by end of September on September 25th
- 4) PCMU convened the 10th PSC meetings on September 25th

❖ **Due, but on-going: 1**

- Preparation of guidance on how to set up an Environmental and Social Management Program (ESMP) system for “sub-projects” with physical impacts (to ensure compliance with the World Bank’s EHS Guidance and Safeguard Performance Standards. Due date was August 31st, but work is still on-going.

❖ **3-month projection: 4**

- 1) Submit 6th QPR by October 31st;
- 2) Review and Revise 6th QPR by end of November;
- 3) Approve 6th QPR by end of December;
- 4) Submit URP Mid-Term Review Report (MTRR) by December 2019;

Component D (PCMU) “Key Agreed Actions” (KAAs) and activities common to all IAs:**On-going: 2**

1. Upgrade Financial Management System (FMS) as a URP-wide multi-user system - (led by PCMU) KAA # 1 (on-going)
2. Upload all post review package documents in WB's STEP system periodically.

Due, but no progress: 1

1. Submission of Sustainability Plan - (For PCMU) KAA # 2; due on January, 2019

Upcoming activities

1. Create Grievance Redress Committee (GRC) and Grievance Redress Mechanism (GRM) - (For PCMU) KAA # 8; due on February 12th, 2019
2. Adoption of Labour Influx Monitoring System (LIMS) and Quarterly Report submit to WB; due on January 15th, 2019

Accomplishments and Non-accomplishments

Under **Component D**, PCMU has made continuous progress carrying out its own internal tasks and functions, such as convening meetings of its ‘discussion group,’ the Technical Committee, and the Project Steering Committee (PSC) meetings.

Although the following three (3) milestones were shown due in the reporting period, we believe those dates could be re-scheduled with realistic projection.

- The Sustainability plans are almost an entire year over-due, and there is no indication that any actions are planned in the near future by any of the IAs to start those processes of developing SPs. Besides, it is expected that the duration of the project period will be extended. So, there is still good possibilities to prepare sustainability plans for the IAs. In addition, for agencies like DNCC, DSCC, SCC and FSCD where various equipment is purchased, an Operation and Maintenance plan (O&M) is necessary to effectively handle

this equipment. Later, this O&M could contribute to prepare the sustainability plan for the respective IA's as well.

- The GRCs exist on paper only and no complaint was reported till date in to the PCMU. In addition, the GRM (a set of procedures for handling complaints) has not even been started by any of the IAs, and our suggestions/recommendation that PCMU lead this effort.
- Adoption of the LIMS and submission of quarterly report to WB is also apparently inactive. All the above three activities have not been started but we believe whenever the URU construction work will start the GRM and LIMS will be applicable but in between the systems should be in place.

M&E team as projected is now working to submit the 6th Quarterly Report that is expected to be finalised within November 2019. Besides, the team has already started by developing and sharing its Approach Paper for the MTRR with all four IAs (on September 26th). It is also expected that the final restructuring of the URP and reallocation of funds internally will be completed by/before the end of this December.

2.5 Environmental and Social Management Program (ESMP)

Drafts of a guidance document for setting up and managing an Environmental and Social Management Program (ESMP) for the Implementing Agencies (IAs) of the URP have been prepared, reviewed, and revised. That document is meant to provide guidance on **practical and viable** mitigation measures for a variety of environmental risks, as well as for occupational (specifically, construction worker) health and safety and for the nearby or affected community's health and safety. The three (3) types of environmental, occupational, and community health and safety risks are all contained in the World Bank's Environmental, Occupational and Community Health and Safety (EHS) Guidelines.

The environmental topics covered by the EHS Guidelines include: Air Emissions and Ambient Air Quality (1.1); Energy Conservation (1.2); Wastewater and Ambient Water Quality (1.3); Hazardous Materials Management (1.4); Waste Management (1.5); Noise (1.6); Contaminated Land (1.7); and potential environmental impacts during the Construction and Decommissioning phases (4.1).

The types of occupational health and safety risks covered in the World Bank's EHS Guidelines include: (a) General Facility Design and Operation (2.1); (b) Communication and Training (2.2); Physical Hazards (2.3); (c) Chemical Hazards (2.4); (d) Personal Protective Equipment (PPE) (2.7); (e) Monitoring (2.9); and the occupational health and safety risks during the Construction and Decommissioning phases (4.2). Three (3) types of occupational health and safety risks are included in the World Bank's EHS Guidelines, but are not considered to be applicable or practical to consider in the URP's case. Therefore, they are not included in the ESMP being prepared for the URP. Those types of occupational risk are: Biological Hazards (2.5), Radiological Hazards (2.6), and Special Hazard Environments (2.8).

The types of community health and safety risks covered in the World Bank's EHS Guidelines include: (a) Water Quality and Availability (3.1); Structural Safety of Project Infrastructure (3.2); Life and Fire Safety (L&FS under 3.3); Traffic Safety (3.4); Transport of Hazardous Materials (3.5); Disease Prevention (3.6); Emergency Preparedness and Response (3.7); and community health and safety concerns during the Construction and Decommissioning phases (4.3).

The first part of this work (that is, the environmental section) is being carried out by the Environmental Safeguard Specialist while the occupational and community health and safety sections (Sections 2 and 3) are being carried out by the Social Safeguard Specialist. What is still lacking are more examples of practical and viable mitigation measures that could be employed by the URP's IAs (that is, contextualized to better fit or match our circumstances and capabilities in Bangladesh) for each type of hazard and potential impact as part of the regular, on-going work of implementing the ESMP guidance on activities (called "sub-projects") which have potential physical impacts on the environment, workers, and nearby individuals and/or communities.

CHAPTER

3

Financial Analysis for 1st Quarter FY 2019-20

The Urban Resilience Project (URP) is being implemented at a total cost of 138,145 Lac BDT, more than 96% of which is donor-provided “aid” from the World Bank (WB). The URP started in July 2015 and was supposed to be completed by June, 2020. However, during the first three years there was slow progress. As a result, the Government has requested the WB to extend the Project for another 22 months until April 2022. This request is currently under consideration by the WB.

Overview of URP-wide Financial Status and Progress

Data on the financial progress of the URP during the First Quarter of FY 2019-20 is provided in Table 3.1, which shows that all four (4) implementing agencies **spent only 2,138.4 Lac BDT**. This means that the project spent less than one-fifth (only **19.4%**) of its quarterly allocation of **11,027 Lac BDT**. Financial progress across all IAs, except DDM, was low.

DDM spent just over 322 Lac BDT against its target allocation of 500 Lac BDT (64%). **DNCC** spent by far the largest amount with expenditures of 1,378 Lac BDT, but this only represented 18.5% of its quarterly allocation of 7,400+ Lac BDT. These were followed distantly by **RAJUK and PCMU** at 388 and 50.6 Lac BDT out of quarterly allocations of 2,685 and 411 Lac BDT, reflecting expenditure-to-allocation (E/A) ratios of 14.4% and 12.3%, respectively.

DNCC has total allocations over the life of the project representing over half of its overall budget (54.0%), while **RAJUK** nearly one-third (31.1%) of the total URP budget. Thus, their combined financial share of the URP is about 85% (Table 3.6). However, their combined financial progress thus far (4½ years into the project) is only **34.8%**. Thus, their poor financial performance explains much of the reason for the URP’s slow financial progress.

Poor financial progress in the First Quarter also means that there is a large accumulation of **unspent financial resources amounting to about 8,900 Lac BDT** (11,027 - 2,138.4). This ‘left-over’ will be added to the current 2nd Quarter (October – December 2019) allocation of 12,372 Lac BDT, which means that projected expenditures for the 2nd Quarter will have to be much higher: **21,260.6 Lac BDT** (12,372 + 8,888.6), which the four IAs are not expected to reach. Therefore, another large financial shortfall is also expected this quarter.

Table 3.1: 1st Quarter Allocations and Expenditures, & 2nd Quarter Projections (FY 19-20)

Implementing Agency	1 st Quarter Allocation	1st Quarter Expenditures	E/A Ratio %	2nd Quarter Allocation	Required Expenditures in 2 nd Quarter
DDM	500.0	322.24	64.4%	1,000.0	1,177.76 (5.5%)
DNCC	7,431.25	1,377.65	18.5%	7,431.25	13,484.85 (63.4%)
RAJUK	2,685.0	387.9	14.4%	3,530.0	5,827.1 (27.4%)
PCMU	410.75	50.6	12.3%	410.75	770.9 (3.6%)
TOTAL	11,027.0	2,138.4	19.4%	12,372.0	21,260.6 (100%)

Note: All figures are given in Lac BDT.

3.1 Department of Disaster Management (DDM)

The Department Disaster Management (DDM) has been implementing URP's two Sub-components A-1 and A-5 at a total cost of 12,550 Lac BDT (or 16.3 million USD). In the First Quarter of FY 2019-20, DDM spent a total of 322 Lac BDT, which is about 64% of its allocation for the quarter. In the previous quarter (that is, the 4th quarter of last fiscal year), its expenditures (816 Lac BDT) were 2.5 times more than this past quarter, but were only 34% of that quarter's allocation, which was much larger (2,390 Lac BDT). So, **DDM's spending dropped precipitously** both relative to the previous quarter as well as in absolute terms (322 vs. 816 Lac BDT).

Out of their total quarterly expenditures, about 85% (or 274 Lac BDT) was paid as a "mobilization fee" to the TED consultants under A-5 for start of Phase-2 work (Table 3.1), even though actual training has not yet started. This was due to the fact that the training budget, which was revised eight (8) times by the TED consultants, is finally approved by the Project Implementation Committee (PIC) of the Ministry on 30th October (almost a month after the end of last quarter). Now, the TED consultants are preparing themselves for starting the training program, expectedly from 20 November 2019. The other 15% of total expenditures last quarter (48.1 Lac BDT) were spent on DDM's Project Implementation Unit (PIU).

Regarding the renovation of the DDM building to house the ERCC and NDMRTI, DDM did not spend any money on Sub-component A-1 during the last quarter. The tender evaluation summary for the two (2) contracts was sent to the Ministry (MoDMR) over four (4) months ago. This was finally approved by the Ministry on 20 October (three weeks after the end of the reporting period), and the contract (BD-44877-CW-RFV) was signed on 27 October with the same firm. The 2nd contract (BD-44875-CW-RFV) is expected to be signed by 18th November.

Thus, DDM is lagging far behind on both of these sub-components. However, of the two sub-components, Sub-component A-5 is far more important in terms of its contribution to the Project Development Objective (PDO) than A-1. Without more progress on Sub-component A-5, it is not likely that the Project will be able to achieve its objective (PDO) satisfactorily.

Table 3.1: DDM's Quarterly Allocation vs Actual Expenditures during last 2 Quarters (in Lac BDT)

Component A: Reinforcing the country's Emergency Response Management (ERM) Capacity	Expenditures for Previous Quarter, April-June 2019	Expenditures for 1st Quarter (July-Sept) of FY 2019-2020
Sub-component A-1 : Renovate and equip ERCC and NDMRTI	17.5 (2.1%)	0
Sub-component A-5 : Enhance the emergency management and preparedness capacity of local level City Corps through TED Program	749.7 (91.9%)	274.7 (85.1%)
PIU Expenditures	48.7 (6.0%)	48.07 (14.9%)
Total Expenditures	815.9 (100.0%)	322.24 (100.0%)
Allocation	2,390	500
% of Expenditures to Allocation (previous vs. last quarter)	34.1%	64.4%

NB: Figures in parentheses indicate percentage from total expenditure.

3.2 Dhaka North City Corporation (DNCC)

DNCC has been implementing three sub-components of Component A: Reinforcing the country's emergency response management (ERM) system. The three sub-components under DNCC's management are to: Design, Build and Outfit Local City Corporations and FSCD with ERM facilities in Dhaka and Sylhet (**A-2**); Procure specialized emergency communications technology (ECT) equipment for ERM (**A-3**); and Procure specialized search and rescue (SAR) equipment (**A-4**). These sub-components are being implemented by DNCC at a total cost of 74,605 Lac BDT (**96.9 million USD**). This represents more than half (**54%**) of total URP expenditures over the entire project period.

Total expenditures incurred by DNCC in the First Quarter of FY 2019-20 by sub-components along with other pertinent information are presented in Table 3.2. As can be seen in that table, in the First Quarter of this fiscal year, **DNCC only spent 1,377.65 Lac BDT, which is just 18.5% of its total quarterly allocation**. Table 3.2 also shows that in the previous quarter (April-June 2019), DNCC's spending was much higher -- 3,230.5 Lac BDT, or more than twice the current quarter's total expenditures. The distribution of DNCC's current expenditures by sub-component shows that procurement of specialized ECT equipment (A-3) topped all three sub-components at 89.4%, distantly followed by procurement of search and rescue (SAR) equipment under A-4 at just 5%, and A-2 to design, build and outfit local level City Corporations and FSCD with DRM facilities at 4.7%. DNCC's PIU costs in this quarter were only 12.4 lac BDT, or less than 1%, of total expenditures. This was remarkable given PIU costs represented 48.1 lac BDT (15%), 163.1 lac BDT (42%), and 50.6 lac BDT (100%) of total quarterly expenditures for DDM, RAJUK, and PCMU, respectively.

The poor financial performance in the July-September period was due to the fact that DNCC had to re-tender a number of ECT contract packages due to the non-compliance of contractors who submitted tenders for particular ECT packages. Another contract package (G-2.11) was cancelled, and also had to be re-tendered. **The total estimated value of all these packages was about 13,000 Lac BDT**. Had these totally unexpected re-tendering issues not arisen, then DNCC's financial progress would have likely been much better this past quarter.

Table 3.2: DNCC's Quarterly Allocation vs Actual Expenditures during July-September 2019 (in Lac BDT)

Component A: Reinforcing the Country's Emergency Management Response Capacity	Expenditures for Previous Quarter, April-June 2019	Expenditures for First Quarter (July-Sept) of FY 2019-2020
Sub-component A-2 : (Design, Build and Outfit Local level City Corporations and FSCD with DRM Facilities)	129.9 (4.0%)	65.4 (4.7%)
Sub-component A-3 : (Procure Specialized ECT equipment for DRM and Emergency Response)	2,996.3 (92.7%)	1,231.0 (89.4%)
Sub-component A-4 : (Procure Specialized Search and Rescue Equipment)	92.1 (2.9%)	68.9 (5.0%)
Expenditures of PIU	12.3 (0.4%)	12.4 (0.9%)
Total Expenditures	3,230.5 (100.0%)	1,377.65 (100.0%)
Quarterly Allocation (Lac BDT)	5,300	7,431.25
% of Expenditures to Quarterly Allocation (previous vs. last Q)	61.0%	18.5%

NB: Figures in parentheses indicate percentage from total expenditure.

3.3 RAJUK: Quarterly Allocation vs Actual Expenditures

RAJUK is implementing **Component B** (Vulnerability Assessment of Critical and Essential Facilities) and **Component C** (Improved Construction, Urban Planning and Development) at a **total cost of 42,990 Lac BDT (or 55.8 million USD)** over the entire project period. Its quarterly financial performances by components and sub-components are presented below in Table 5.3. As can be seen in that table, **RAJUK only spent 388 lac BDT, or about 14.4% of its quarterly allocation of 2,685 Lac BDT in the 1st Quarter of FY 2019-20**. Compared to the previous quarter (April-June 2019), its expenditures in the last quarter (July-September 2019) were substantially lower by more than 1,600 Lac BDT. In other words, RAJUK's previous quarterly expenditures were about **5 times** higher than those during this past quarter (1,963 vs. 388 lac BDT). This precipitous drop-off in expenditures meant that RAJUK's very high PIU costs (163 lac BDT), representing over 42% of their total expenditures, were not efficiently utilized, or put to optimal productive use.

The distribution of quarterly expenditures by components shows that no payment was made by RAJUK on Component B (B-1 and B-2). Among the sub-components of C, about 225 Lac BDT was paid to the consultants for sub-component C-1 (Creation and operationalization of the URU). For the other three (3) Sub-components (C-2, C-3 and C-4) of Component C, as well as for activities undertaken to design and construct RAJUK's new URU building, no payments were made to any of those consultants in the last quarter.

Even more surprising is the fact that for C-2, C-3, and the work to design and construct the URU building, there have not been any expenditures for the past two consecutive quarters. The reasons behind that, and our projected expenditures looking ahead to this quarter regarding the lack of financial progress on those sub-components and activities, will be an issue that the M&E team will look into this quarter.

Table 3.3: RAJUK's Quarterly Allocation vs Actual Expenditures during July-September -20 in Lac BDT

Components B and C	Expenditures for Previous Quarter (April-June)	Expenditures for Last Quarter (July-Sept)
Component B: Vulnerability Assessment of Critical and Essential Facilities		
Sub-component B-1 (package S-4): Vulnerability Assessment and Prioritized Investment Plan for Critical Assets	127.3 (6.5%)	0
Sub-component B-2 (package S-5): Risk Sensitive Land Use Planning (RSLUP) practices	300.0 (15.3%)	0
Sub-total: Component B	427.3 (21.8%)	0
Component C: Improved Construction, Urban Planning and Development		
Sub-component C-1 (package S-6): Create and operationalize the URU in RAJUK	600.2 (30.6%)	224.8 (58%)
Sub-component C-2 (package S-7): Establish an Electronic Construction Permitting System (ECPS)	0	0
Sub-component C-3 (package S-8): Set up a Professional Accreditation Program (PAP) for Engineers, Architects and Planners	0	0
Sub-component C-4 (package S-9): Improve Building Code Enforcement within RAJUK's jurisdiction	507.4 (25.8%)	0
Sub-total: Component C	1,107.6 (56.4%)	224.8 (58%)
Design & Construction of URU Building	0	0

Components B and C	Expenditures for Previous Quarter (April-June)	Expenditures for Last Quarter (July-Sept)
PIU Expenditures	428.6 (21.8%)	163.1 (42%)
Total Expenditures	1,963.5 (100.0%)	387.9 (100.0%)
Allocation	1,750.0	2,685.0
% of Total Expenditures to Allocation	112.2%	14.4%

NB: Figures in parentheses indicate percentage calculated from Total Expenditures.

3.4 PCMU Quarterly Expenditures vs Targets

PCMU's expenditures consisted only of salaries and allowances for its managers and staff as well as office supplies and services. There were no payments made to the M&E consultants working with PCMU. PCMU's expenditures are presented in Table 3.4. As shown, **PCMU's total expenditures in the First Quarter of FY 2019-20 were 50.6 Lac BDT against a target of 410.75 Lac BDT, or just 12.3% of its quarterly allocation.**

Low expenditures in the last quarter were due to the fact that no payments were made for services provided by the M&E consultants in the quarter despite significant physical progress on a number of deliverables, such as the 4th Quarterly Progress Report and the 1st Annual Progress Report. Compared to the previous quarter (April-June 2019), when PCMU's total expenditures were much higher at 335.5 Lac BDT, this was largely due to the fact that about 90% of their total expenditures were made to the M&E consultants.

Table 3.4: PCMU's Quarterly Allocation vs Actual Expenditures in July-September, -20 in Lac BDT

Component D: Project Coordination, Monitoring and Evaluation	Expenditures for Previous Quarter: April-June	Expenditures for Current Quarter: July-September
Consulting fees	302.9 (90.3%)	0
Expenditures of PCMU	32.6 (9.7%)	50.63 (100.0%)
Total: Component D	335.5 (100.0%)	50.63 (100.0%)
Allocation	215.0	410.75
% of Expenditures to Allocation (from previous vs. last quarter)	156%	12.3%

NB: Figures in parentheses indicate percentage from total expenditure.

3.5 URP: Quarterly Allocation vs Actual Expenditures

This summary of the URP's overall expenditures by all implementing agencies (IAs) is presented below in Table 3.5. As shown, about **2,138 Lac BDT, or 2.58 million USD, was spent against a quarterly target of 11,027 Lac BDT, or 13.13 million USD, in the First Quarter of FY 2019-20.** This represents **only 19.4%** of the Project's quarterly allocation for all four IAs. In absolute terms, the URP's total spending in the previous quarter (April-June 2019) was almost three times (3X) higher at 6,345 Lac BDT. In addition, last quarter's allocation was 14% lower than the previous quarter. Thus, it is **clearly evident that the URP's financial progress has slowed down significantly (by 67%) in the last reporting period** (that is, the 1st Quarter of this FY 2019-2020) from the previous quarter (4th quarter of FY 2018-19).

The distribution of actual expenditures across all four IAs below in Table 3.5 shows that DNCC spent the highest amount of money (1,377.7 Lac BDT), primarily to procure ECT equipment under Sub-component A-3. This was about 64.4% of total URP expenditures in the last quarter. This was followed by RAJUK at 18%, DDM at 15%, and PCMU at 2.4%.

Table 3.5: Overall URP Quarterly Allocation vs Actual Expenditures: July-September 2019-20 in Lac BDT

Implementing Agency by Components and Sub-components	Expenditures for Previous Quarter: April-June 2019	Expenditures for Current Quarter: July-September 2019
DDM's Expenditures for Sub-components A-1 and A-5	815.9 (12.9%)	322.2 (15.1%)
DDM's Quarterly Allocation	2,390.0	500.0
% of Expenditures to Allocation	34.1%	64.4%
DNCC's Expenditures for Sub-components A 2, A-3 and A-4	3,230.5 (50.9%)	1,377.7 (64.4%)
DNCC's Quarterly Allocation	5,300	7,431.25
% of Expenditures to Allocation	61.0%	18.5%
RAJUK's Expenditures for Components B and C	1,963.5 (30.9%)	387.9 (18.1%)
RAJUK's Quarterly Allocation	1,750.0	2,685.0
% of Expenditures to Allocation	112.2%	14.4%
PCMU's Expenditures for Component D	335.5 (5.3%)	50.6 (2.4%)
PCMU's Quarterly Allocation	215.0	410.75
% of Expenditures to Allocation	156.0%	12.3%
Total Quarterly Expenditures	6,345.4 (100.0%)	2,138.4 (100.0%)
Quarterly Allocation (in Lac BDT)	9,655	11,027
% of Expenditures to Allocation	65.7%	19.2%
'Left-over' unspent Quarterly Allocation		8,888.6
Current Programmed Quarterly Allocation		12,372
Total Actual Allocated Funds (to be spent this quarter (2 nd Q))		21,260.6

NB: Figures in parentheses indicate percentage from total expenditure.

As of September, a total of 51,277 lac BDT had been spent since the start of the URP back in June of 2015. This is about 37% of the total approved cost of 138,145 Lac BDT (Table 3.6). The financial progress of the Project from July 2015 to June 2018 (that is, in the first 3 years) was only 15.4%, while financial progress just in the last fiscal year was more than 20%. However, that slowed down significantly in the last quarter, which was only 1.5% compared to a 5% quarterly rate that it ran at last fiscal year. At this rate of financial progress, total expenditures will only add 6% more to the 37% current total expenditures as a ratio of total expected expenditures with only 22 months left in the Project's newly revised closing date (April 2022). This is of concern going forward, unless it is just a one-time 'blip' or aberration in quarterly financial progress, and not the beginning of a return to the experience of the first three years of the Project, which lagged badly in terms of expectations.

Agency-wise progress as shown in Table 3.6 indicates that DNCC has achieved the highest level of financial progress at 55% of its total expected expenditures over the life of the Project, followed by DDM at 16.7%, RAJUK at 16.5%, and PCMU at 13.5%, respectively. If we consider the additional 22 months that the URP has recently been extended, we will need to achieve a rate of about 63% of financial expenditures as a percentage of projected allocations over the remaining 31 months of Project implementation (that is, from October 2019 until April 2022). In other words, the Project must attain a level of quarterly financial progress of over 6% in each

coming quarter, which is four times greater than this past quarterly rate of only 1.5% progress in the July-September quarter.

Table 3.6: Overall Financial Progress of URP till September

Implementing Agencies	Total Approved Cost (Lac BDT)	Financial Poggess			Cumulative Expenditures up to September 2019
		Cumulative up to June 2018	Annual Expenditures in FY 2018-19	Actual Expenditures in First Quarter– of FY 2019-2020	
DDM	12,550	702.6 (5.6%)	1,088.42 (8.7%)	322.24 (2.4)	2,113.3 (16.7%)
DNCC	74,605	18,570.6 (24.9%)	21,055.72 (28.2%)	1,377.65 (1.8)	41,004.0 (55.0%)
RAJUK	42,990	1,551.2 (3.6%)	5,141.00 (12%)	387.88 (0.9)	7,080.1 (16.5%)
PCMU	8,000	381.1 (4.8%)	648.15 (8.1%)	50.63 (0.6)	1,079.8 (13.5%)
Total	138,145	21,205.5 (15.4%)	27,933.20 (20.2)	2,138.4 (1.5%)	51,277.12 (37.1%)

NB: Figures in parenthesis indicate %

3.6 Financial Analysis of PIU Performances

Expenditures for the four Project Implementation Units (PIU) and non-PIU expenditures for each IA are presented below in Table 3.7. **In the last quarter, out of 2,138.4 Lac BDT, 274.2 lac BDT was spent on PIU staff salaries, office equipment and other supplies by all four IAs.** In other words, **nearly 13% of total project expenditures** were incurred by PIUs. The distribution of PIU vs. non-PIU expenditures by IAs shows that DNCC was the most efficient in terms of expenditures spent on their own staffs. DNCC spent a total of 1,365 Lac BDT on non-PIU (project) expenses, but only spent 12.4 Lac BDT on its own PIU expenses. As a percentage, this is less than one-percent (0.9%).

DDM spent 48.1 lac BDT on its PIU, representing 15% of its total expenditures. Similarly, RAJUK spent over 163 Lac BDT on its PIU, representing more than 42% of its total expenditures. This huge expenditure on its own PIU staff was difficult to justify given that RAJUK only made non-PIU payments of 225 Lac BDT for Sub-component C-1 only last quarter.

Table 3.7: Comparison of PIU and Non-PIU Expenditures in First Quarter, FY 2019-20 (in lac BDT)

Implementing Agencies	Total Quarterly Expenditures	Quarterly PIU Expenditures	Quarterly Non-PIU Expenditures	1 st Q PIU Expenditures as % of Total Expenditures	1 st Q Non-PIU Expenditures as % of Total Expenditures
DDM (A-1 and A-5)	322.2	48.1	274.2	14.9	85.1
DNCC (A-2, A-3 and A-4)	1,377.6	12.4	1,365.3	0.9	99.1
RAJUK (B and C)	387.9	163.1	224.8	42.0	58.0
PCMU (D)	50.6	50.6	0	100.0	0
Total	2,138.4	274.2	1,864.3	12.8	87.2

CHAPTER 4 Challenges and Opportunities

What is most significant and surprising about the M&E team's main challenges and opportunities over the past quarter has been their consistency over time with previous Quarterly Progress Reports (QPRs). In other words, they have not changed much over the past year and a half. This would seem to suggest that the Project has not been able to resolve these issues as effectively or easily as hoped.

4.1 Challenge and Opportunity of More Effective Contract Management and Oversight

The primary reason for the delays and slower than expected progress made in the last quarter were due to two factors.

First, there have been serious problems with the management of consulting firms by some implementing agencies (IAs), which have slowed the Project's pace of implementation significantly and negatively affected its results and performance. This is evidenced by a series of continual delays and postponements of start dates for several key sub-components of the projects, most notably A-5 and C-3. A prime example of this is the 7-month delay in the start date for the critical Sub-component A-5 (TED training program).

Secondly, despite these repeated delays and postponements time and again, there have not been strong enough consequences or meaningful repercussions for implementing agencies that are slowing down the URP's progress. For example, despite the repeated failures to meet one promised start date after another, there have not been any meaningful repercussions or consequences for DDM or MoDMR managers. In other words, there need to be more significant incentives (both positive rewards for good performance and consequences for not producing results). These can be provided by stronger management oversight of IA performance coupled with rewards or punishments that are sufficient to motivate improved performance by IA managers.

The 'flip-side' of this challenge is the opportunity is that through more effective oversight by PCMU and the Planning Commission, coupled with the implementation of more meaningful consequences (both rewards and sanctions) by IAs for poor performance, should improve IA performance noticeably.

4.2 More Efficient Review and Approval Processes of Consultants' Deliverables

What slowed down the progress of the URP during the past quarter, and in quarters previous to that in fiscal year 2018), was not due to poor consultant performance. Rather, it was due to very slow and inefficient IA review and approval (R&A) processes that added little to the ultimate quality of deliverables (that is, studies, reports, analyses, etc.), but did add significant amounts of time, effort, and unnecessary expenditures to achieve basically the same quality final products. This was true of all three IAs contracting consulting firms. For instance, to keep going with the example of A-5, the consultant submitted eight (8) different revisions of its Phase 2 budget and seven (7) versions of its Program Implementation Plan (PIP) to DDM since April

before they were finally approved on October 30th by DDM's PIC. Getting that done required tremendous pressure and persuasion to be applied by PCMU and the Planning Commission to DDM and MoDMR. Without that pressure, it is not clear if the budget and PIP would still be stalled, which has idled the contractor for weeks and months.

There have also been inexplicably long delays in approving consultant's products by IAs, and in paying them for their services and work products. Examples of this include a number of products pending approval by RAJUK under Components B and C. For example, under Component B, there are a large number of detailed reports, methodologies, and studies that have been pending approval for months after having been submitted. Under Sub-component B-1, these include the Comprehensive Situation Analysis Report (MD-01) that was submitted on June 12th by NKY to RAJUK that is still under review by RAJUK and pending approval that was supposed to have occurred by August 12th. Under Sub-component B-2, there is the Geotechnical and Geological Survey Plan, containing a "Preliminary Assessment Report" and a "Strategic Framework on the Way Forward" to implement risk-sensitive land-use planning (RSLUP) practices in RAJUK that were all due by June 30th and a detailed Geotechnical Study (GD-2.1) that was due on August 30th. These are all still pending final approval by RAJUK.

There are a number of easy-to-implement ways to accelerate the pace of the R&A process and reduce the long delays in approving them, such as by simplifying the multiple layers of management approvals required for technical products, by delegating approval authority to deputy PDs or other mid-level managers, or by agreeing to set periods of time in which approvals are to be given after which time the deliverable would be considered automatically approved. These strategies have been mentioned before, but there need to be sufficient incentives (both positive and negative) to motivate IA managers and hold them accountable for staying on schedule and meeting their deadlines.

These strategies represent opportunities that are available to senior Project managers speed up the pace of implementation and achieve better results more efficiently (that is, with less effort, time, and cost).

4.3 Challenge of Turning Activities and Outputs into Outcomes and Achieving the PDO

For the past six months, the M&E team has been trying to "draw Project Directors' and senior decision-makers' attention to the need to translate "outputs," such as reports approved or contracts signed, into "outcomes." These are the measurable ways in which GoB agencies can show that they are capable of responding to disasters in urban areas (under Component A), and that they can reduce the vulnerability of buildings in Dhaka and Sylhet to disasters (under Components B and C)."

For example, this report is filled with hundreds of 'data points' about the current status and progress made over the past quarters of various "outputs," such as activities and deliverables. However, that is not what we are trying to achieve; it is only a means toward an end. That 'end' is the Project's Development Objective (PDO), which is measured in part through two sets of "indicators." The first set of indicators are called intermediate results indicators (IRIs). They mostly measure 'outputs,' such as a training course or a new computerized system. However, they are not 'outcomes,' which are processes, capabilities, or actions that have changed as a result of generating those 'outputs.' Those changes in how things are done or trained personnel respond in a crisis are measured by PDO-level "outcome" indicators. Both sets of these indicators are contained in the Project's Results Framework.

URP managers in all the IAs, but particularly in PCMU, need to focus their work on reaching the targets for these indicators in the Results Framework and achieving the Project's dual objectives. Therefore, the M&E team is going to start briefing senior managers in the IAs on the status of these indicators and the progress that has been made over the previous quarter in achieving them at our quarterly briefings. Ultimately, achieving these outcomes is one of the main ways in which the World Bank will determine if the URP was successful or not. That final evaluation will be a major factor in determining whether there will a follow-up 2nd phase to the URP after 2022.

The opportunity we have by focusing more on “outcomes” than “outputs” is to significantly improve the chance of having achieved a successful project by the close of the URP in 2022. If we focus now on those outcomes to achieve the Project's objective, then we will make our decisions and take actions that significantly improve our chances of being successful. The revised Results Framework is the key “controlling document” that should orient and direct all of the IA's senior managers' decisions and actions.

4.4 Capacity of RAJUK to Absorb Multiple Technical Assistance Packages

RAJUK's technical capacity to absorb all of the technical materials/products it is receiving from its six consulting “service” packages is being tested. During the last quarter, the data show that they have begun to fall behind schedule again, both in terms of physical and financial progress. This was particularly true for Sub-components B-1, C-3 and for various consulting packages to design and construct the URU building.

None of the 13 milestones “due” last quarter under Sub-component B-1 were completed; all of them are still “on-going.” This is mostly caused by the slowness of their review and approval processes (RAP), and in the payment of consultant deliverables. There are also an additional eight (8) milestones that will be due this quarter.

In terms of Sub-component C-3 (the Professional Accreditation Program), it appears to continue being completely inactive at this time despite repeated statements that “negotiations are underway” to get that sub-component up and running. We hope to see some progress in that direction during this quarter.

Finally, regarding the URU building, there have been long delays in moving preliminary processes forward in the initial design and appraisal processes under packages S-11 and S-15 (that is, the architectural and structural designs and drawings as well as the Environmental Impact Assessment (EIA) and clauses in construction contracts to ensure compliance with the World Bank's Environmental, and (Public and Worker) Health and Safety Guidelines).

The opportunity that is present here is for RAJUK to delegate more authority to approve products and pay invoices more efficiently in a timely fashion. Many products linger to be approved for weeks and months, and this subsequently delays payment, and more importantly, slows down follow-on work as well. RAJUK should take more assertive actions or steps to address the growing backlog of deliverables and stay on schedule, especially with respect to the URU building, which has a very ambitious timetable.

4.5 Challenge of Improving the Flow of Information and Data Exchange

Enhancing the flow and exchange of information between IAs and with senior managers has been a challenge since the start of the Project. Thanks to the efforts of PCMU and the Planning Commission and Ministry, this situation has improved over the past quarter, and the M&E team is receiving more cooperation in obtaining monitoring information that it requests.

Challenges and Opportunities

The only remaining area of concern is in the advance notification of upcoming events, such as validation and training workshops. There continue to be a series of activities that are conducted and products that are prepared and delivered without our prior notification or knowledge. This makes it difficult to provide a comprehensive view of all the work that is going on, and to provide decision-makers with the most complete understanding of the current status and progress of the Project.

The opportunity here is to improve management oversight of the project by giving the M&E team the access to information it needs to provide them with the most accurate and up-to-date information possible with which decision-makers can assess the situation and make well-informed decisions to guide the Project toward a successful conclusion.

CHAPTER **5** Recommendations and conclusions

The recommendations and conclusions of the M&E team that follow below flow directly and logically from the issues raised in the previous section on “Challenges and Opportunities.” Those, in turn, are based on the findings of our monitoring efforts over the past quarter, and some go even further back in time than that.

5.1 Institute More Effective Contract Management and Oversight Procedures

The M&E team recommends that PCMU and the Planning Commission consider instituting more effective contract management and oversight procedures to ensure that all IAs implement their sub-components with greater efficiency and timeliness. Good performance should be rewarded; poor or slow performance should be addressed and corrected. This should come to an end by insisting on greater accountability for IA Project Directors to get expected results and make the project successful.

5.2 Implement More Efficient Review and Approval Processes of Consultants’ Deliverables

The M&E team recommends that IAs implement more rigorous procedures to stay on schedule and produce results themselves in the same way that they demand that from their consultants. For the past year since most of the consulting firms became operational, there has been a ‘strategy’ of holding them accountable for producing products and activities, sometimes under unreasonable deadlines and conditions, but the same discipline and accountability to ‘live up to their end of the bargain’ has often been missing from the IAs themselves. Again, this goes back to the previous points about greater accountability being exercised by PCMU and the Planning Commission to insist on accountability for results through a system of rewards or consequences for IA managers based on their performance.

5.3 Increase Management Attention on Achieving Outcomes and the PDO

The M&E team recommends that IA managers focus far more on achieving “outcomes” in the form of the intermediate results indicators (IRIs) and PDO-level “outcome” indicators contained in the Project’s Results Framework than they currently do. The M&E team has repeatedly made this point in its reports and briefings, but has yet to see any active steps being taken to make that shift from counting the ‘outputs’ of activities, deliverables, and expenditures to an assessment of the ‘outcomes’ that have been achieved that contribute toward achieving the Project’s objective (PDO). Therefore, the M&E team will attempt to encourage this shift by briefing managers on the advances of the URP more in terms of how it is achieving those IRIs and Outcome Indicators in the Results Framework.

5.4 Enhance RAJUK's Capacity to Absorb Multiple Technical Assistance Packages

The M&E team recommends that RAJUK take additional steps to speed up the processing of consultants' work programs by delegating more authority for approving those deliverables down to mid-level managers, and by providing more training for the new staff/contractors they have hired to enhance their capabilities to handle the current workload and to continue and sustain the systems and tools created once the consulting firms leave.

5.5 Improve the Flow of Information and Advance Notification of Upcoming Activities

The M&E team recommends that IAs continue to allow the M&E team full and direct access to their contracted consultants to facilitate the flow of information and assist us in confirming the status of on-going work. In addition, we recommend that they also provide the M&E team with advance notification of their activities so that we may monitor them and report back to Project oversight committees on their progress. This would be to everyone's benefit.

Annexes

Annex 1	URP Result Framework updated by M&E team
Annex 2	Summary of Monitoring Status Report Milestones for URP
Annex 3	List of Warehouse, EOC as well as Command & Control Room (comparison by DPP and Actual)
Annex-4	Quarterly Physical and Financial Progress Monitoring Template
Annex-5	Quarterly Disbursement Plan and Expenditure of IDA Credit
Annex-6	Update of Goods, works and Services packages
Annex-7	List of Sites visited

Annexes

Annex-1: URP Result Framework updated by M&E team

Project Development Objective Indicators												
Indicator Name	Unit of Measure		Baseline	Cumulative Target Values					Frequency	Data Source/ Methodology	Responsible for data collection	Comments
				YR1	YR2	YR3	YR4	YR 5				
Share of wards with decentralized emergency response services in Dhaka (DNCC/DSCC jurisdiction) ⁴	Number	PAD Targets	0	0	0	23	45	68	Annual	DNCC, DSCC, FSCD/ Monitoring Reports	PCMU and M&E Consultants	Warehouses already equipped with SAR and some ECT Kits as well.
		Actual Achieved	0	0	0	23 ⁱ	45 ⁱ	45 ⁱ				
Share of wards with decentralized emergency response services in Sylhet (SCC jurisdiction) ⁵	Number	PAD Targets	0	0	0	7	14	20	Annual	SCC, FSCD/ Monitoring Reports	PCMU and M&E Consultants	Warehouses already equipped with SAR and some ECT Kits.
		Actual Achieved	0	0	0	0	20 ⁱ	20 ⁱ				
Increased capacity of officials and emergency management response personnel ⁶	Composite Scale	PAD Targets	N/A	Base line	Base line	Base line + 1	Base line + 2	Base line + 3	Annual	DDM/ Based on the training, exercises and drills consultant	PCMU and M&E Consultants	No progress due to delays in launching of TED Program.
		Actual Achieved	N/A	N/A	N/A	N/A	N/A	N/A				
Systems established to reduce vulnerability of new buildings in Dhaka and Sylhet ⁷	Number	PAD Targets	0	0	0	0	1	3	Annual	RAJUK, SCC/ Monitoring Reports	PCMU and M&E Consultants	Work on two “systems” in progress, but no progress of PAP
		Actual Achieved	0	0	0	0	0	0				

⁴ Number of wards where corresponding zonal offices are equipped with ECT kits and are at least partially within five kilometers radius of at least one emergency management warehouse or one equipped FSCD control room

⁵ Number of wards within five kilometers of at least one emergency management warehouse or equipped FSCD control room

⁶ Annual inter-agency exercise and drills program that tests and evaluates the skills and abilities of emergency personnel on an aggregate score of 1-10. The methodology for determining the baseline will be developed by the training, exercises and drills consultant prior to program commencement.

⁷ Systems include: Urban Resilience Unit (URU), Electronic Construction Permitting System (ECPS) and the Professional Accreditation Program (PAP)

Intermediate Results Indicators												
Indicator Name	Unit of Measure		Baseline	Cumulative Target Values					Frequency	Data Source/ Methodology	Responsible for data collection	Comments/ Status
				YR1	YR2	YR3	YR4	YR 5				
Component A												
DDM facilities renovated (ERCC, NDMRTI)	Number	PAD Targets	0	0	2	2	2	2	Annual	DDM/ Monitoring Reports	PCMU and M&E Consultants	Approval of selected contractor to perform renovation work is still pending with MoDMR.
		Actual Achieved	0	0	0	0	0	0				
FSCD facilities constructed and/or renovated ⁸	Number	PAD Targets	0	0	10	20	29	31	Annual	FSCD/ Monitoring Reports	PCMU and M&E Consultants	WB's target of 31 included 17 auxiliary C&C rooms; the M&E team counted 13 (one for each warehouse), but we counted two South Surma warehouses, not one.
		Actual Achieved	0	0	0	13	28 ⁱⁱ	28 ⁱⁱ				
DNCC/DSCC/SCC facilities constructed and/or renovated ⁹	Number	PAD Targets	0	0	10	15	24	26	Annual	DNCC/ Monitoring Reports	PCMU and M&E Consultants	The difference in the WB's target of 24 by the end of Year 4 and our count of 23 is the EOC in DSCC.
		Actual Achieved	0	0	8	8	23 ⁱⁱⁱ	23 ⁱⁱⁱ				
DDM/DNCC/DSCC/SCC/FSCD and Satellite Control Room facilities equipped with ECT suites and/or kits ¹⁰	Number	PAD Targets	0	0	0	25	53	57	Annual	DNCC/ Monitoring Reports	PCMU and M&E Consultants	17 "flyaway" communication kits are in place; all 6 ECT suites will be delivered shortly.
		Actual Achieved	0	0	0	0	17 ^{iv}	17 ^{iv}				
FSCD emergency management warehouses equipped with specialized search and rescue equipment	Number	PAD Targets	0	0	0	10	12	12	Annual	FSCD/ Monitoring Reports	PCMU and M&E Consultants	Target of 12 warehouses needs to be changed to 13 since South Surma FSCD fire station in Sylhet consists of two (2) warehouses.
		Actual Achieved	0	0	0	0	13	13				
Multi-agency exercises and drills completed	Number	PAD Targets	0	0	2	4	8	12	Annual	DDM/ Monitoring Reports	PCMU and M&E Consultants	No meaningful progress. Commencement of TED activity delayed several times.
		Actual Achieved	0	0	0	0	0	0				

⁸ Two fixed control rooms, 12 emergency management warehouses and 17 auxiliary control rooms

⁹ 10 emergency management warehouses, two emergency operations centers, three disaster risk management offices, 10 zonal control rooms, one urban resilience unit

¹⁰ 6 ECT suites and 51 "flyaway" communications kits

Annexes

Indicator Name	Unit of Measure		Baseline	Cumulative Target Values					Frequency	Data Source/ Methodology	Responsible for data collection	Comments/ Status
				YR1	YR2	YR3	YR4	YR 5				
Component B												
Identification of critical and essential facilities and lifelines for Dhaka ¹¹	Percentage	PAD Targets	0	0	50	100	100	100	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	As reported by RAJUK, Database of Critical & essential facilities developed.
		Actual Achieved	0	0	0	0	12.5	20				
Vulnerability of prioritized critical and essential facilities and lifelines assessed for Dhaka	Percentage	PAD Targets	0	0	0	25	75	100	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	RVA of 2 million square meters assessed (out of 5 million square meter target),
		Actual Achieved	0	0	0	0	0	30				
Component C												
E-Permits for construction issued by RAJUK ¹²	Number	PAD Targets	N/A	0	0	0	Base line set	Base line +30%	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	Based on devt' of Asst' Report on current construction permitting system and upcoming Baseline and Business Operation Design document, the M&E team assesses this target having made significant progress toward setting a baseline value and metric also unit measure.
		Actual Achieved	N/A	0	0	0	50	55				
RAJUK Urban Resilience Unit facility constructed	Percentage	PAD Targets	0	0	20	80	100	100	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	Structural and MEP design, BoQ, Bidding document and Design Report of URU building is ready to be floated
		Actual Achieved	0	0	0	0	25 ^v	25 ^v				
RAJUK Urban Resilience Unit facility equipped with laboratory and field-testing equipment	Percentage	PAD Targets	0	0	0	50	75	100	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	Test equipment procurement process is on-going.
		Actual Achieved	0	0	0	0	0	10				

¹¹ Consulting firm will first identify all critical and essential facilities and lifelines for Dhaka, then prioritize a limited list to survey and assess for the following stage

¹² Baseline will be set one year after system is publicly launched

Indicator Name	Unit of Measure		Baseline	Cumulative Target Values					Frequency	Data Source/ Methodology	Responsible for data collection	Comments/ Status
				YR1	YR2	YR3	YR4	YR5				
Professional Accreditation Program for Engineers, Architects and Planners established	N/A	PAD Targets	N/A	Consultation process with stakeholders completed	Research and analytical formulation completed	Accreditation board established	Platform for continued education and training to	Outreach and Educational Campaign completed	Annual	RAJUK/ Monitoring Reports	PCMU and M&E Consultants	Will be revised during upcoming restructuring.
		Actual Achieved	N/A	N/A	N/A	N/A	N/A					
Component D												
Monitoring Reports produced	Number	PAD Targets	0	4	8	12	16	20	Quarterly	PCMU	PCMU and M&E Consultants	The M&E Firm already submitted four quarterly progress reports
		Actual Achieved	0	0	0	0	4	5				

Annexes

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- i The M&E team has left the figures given for "actual achieved" that were generated by the World Bank in its "Updated Results Framework." However, our assessment of the actual physical progress made would make note of the fact that both ECT and SAR equipment should be included in the definition of the first two PDO-level indicators: "Share of wards with decentralized emergency response services in Dhaka (DNCC and DSCC jurisdiction) " and "... in Sylhet (SCC jurisdiction)." Furthermore, the term "services" should encompass facilities, equipment, and training since all three of these elements are needed in order to provide " emergency response services." Therefore, while we have not changed the figures provided by the World Bank, we consider these "actual achieved" to be only partially achieved and not fully achieved until they are fully equipped with ECT and SAR equipment and that training for ERM personnel has been delivered as part of the TED Program and their "increased capacity" to respond to an emergency event can be demonstrated through exercises and drills
- ii 2 Fixed Control Rooms (CoC Mirpur and Sylhet), 13 Emergency Management Warehouses associated with 13 Auxiliary Control Rooms (11 Dhaka, 2 Sylhet)
- iii 8 Emergency Management Warehouses (DNCC-5, DSCC-3), 1 Emergency Operation Center associated with 1 Urban Resilience Unit (Sylhet), 3 Disaster Risk Management Offices (DNCC, DSCC & SCC), 10 Zonal Control Rooms (1 control at each zonal office)
- iv Satellite Control Room facilities equipped with 17 number of flyaway communication kits
- v Consulting firm recruited, work order issued, feasibility study done and preliminary and final architectural designs finalized. Considering these preparatory works, we consider 25% progress toward target has been achieved.

Annex-2: Summary of Monitoring Status Report Milestones for URP

1st Quarter (July-September, 2019) MSR with 3 Month (Oct-Dec, 2019) Projection

Sub Component Name	Completed on time	Completed late	On-going	Due, but on-going	Due, but no progress	3 Month projection (Oct-Dec, 2019)	Sub-total
Component-A1	0	0	0	2	0	6	8
Component-A2	0	0	0	3	0	0	3
Component - A3	3	1	0	5	1	4	14
Component-A4	1	0	0	2	4	1	8
Component-A5	0	0	0	0	6	3	9
Component-B1	0	0	0	13	0	8	21
Component-B2	0	7	0	6	0	3	16
Component-C1.1	0	1	0	2	0	4	7
Component-C1.2 (URU Building)	1	5	0	2	0	11	19
Component-C2	0	0	0	2	5	0	7
Component-C3	0	0	0	1	0	0	1
Component-C4	1	1	0	3	0	1	6
Component-D	4	0	0	1	0	4	9
Component-@1	0	0	1	1	3	0	5
Component-@2	0	0	0	3	0	0	3
Component-@3	0	0	2	0	2	0	4
Component-@4	0	0	2	0	1	2	5
Total	10	17	5	43	18	52	145

Annex-3: List of Warehouse, EOC as well as Command & Control Room (comparison by DPP and Actual)

SL	Description	DNCC					DSCC			FSCD										SCC		Facilities proposed in DPP	Facilities undertaken				
1	Command & Control room	-	-	-	-	-	-	-	-	-	-	Mirpur-10	-	-	-	-	-	-	-	-	-	-	-	South Surma,	-	2	2
2	DNCC Warehouse	Zone-1, Uttara	Zone-2, Mirpur-2	Zone-3, Mohakhali	Zone-4, Mirpur-10	Zone-5, Kawranbaza	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	5
3	DSCC Warehouse	-	-	-	-	-	Zone-2,	Zone-3,	Zone-5,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	3
4	FSCD Warehouse-Dhaka (Small)	Sadarghat	Postagola	Demra	Khilgoan	Hazaribagh	Kalyanpur	Teigoan	Diabari, Uttara	Tongi	Savar	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	10
5	FSCD Warehouse-Sylhet	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	South Surma,	-	2	2
6	FSCD Warehouse-Dhaka (Large)	-	-	-	-	-	-	-	-	-	-	Mirpur-10	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1
7	Auxiliary Control Room (Dhaka & Sylhet)	Zone-1, Uttara	Zone-2, Mirpur-2	Zone-3, Mohakhali	Zone-4, Mirpur-10	Zone-5, Kawranbaza	Zone-2, Khilgoan	Zone-3, Azimpur	Zone-5, Saidabad	Sadarghat	Postagola	Demra	Khilgoan	Hazaribagh	Kalyanpur	Teigoan	Diabari,	Tongi	Savar	Mirpur-10	South Surma (2),	-	19	21			

SL	Description	DNCC					DSCC			FSCD										SCC		Facilities proposed in DPP	Facilities undertaken		
8	DRM Office (DNCC, DSCC & SCC existing building)	Zone-1, Uttara	Zone-2, Mirpur-2	Zone-3, Mohakhali	Zone-4, Mirpur-10	Zone-5, Kawranbazar	Zone-2, Khilgoan	Zone-3, Azimpur	Zone-5, Saidabad	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	8
9	EOC (DSCC & SCC building)	-	-	-	-	-	-	DSCC Buildi	-	-	-	-	-	-	-	-	-	-	-	-	-	SCC Buildi	-	2	2
10	Satellite Control Room	DCC	RAZUK	Deputy Commissioner	Police Commission	Ansar & VDP	Dhaka WASA	BTCL	DGHS	AFD	TITAS GAS	Anjuman E Mafridul	Red Crescent Society	DESCO	-	-	-	-	-	-	-	-	-	13	Construction Not Started
11	Zonal Control Room (Existing Zonal office of DNCC & DSCC)	Zone-1, Uttara	Zone-2, Mirpur-2	Zone-3, Mohakhali	Zone-4, Mirpur-10	Zone-5, Kawranbazar	Zone-2, Khilgoan	Zone-3, Azimpur	Zone-5, Saidabad	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	8
12	Urban Resilience Unit (SCC building)	-	-	-	-	-	-	DSCC Building	-	-	-	-	-	-	-	-	-	-	-	-	-	SCC Building	-	1	2

Annex-4: Quarterly Physical and Financial Progress Monitoring Template

BDT in lac

Component		Fiscal Year																			
		July 2018-June 2019																			
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total			
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)
Total	GOB	RPA	Total	GOB		RPA	Total	GOB		RPA	Total	GOB		RPA	Total	GOB		RPA			
1. Component A: (DDM Part)	Target	500.00	25.00	475.00	1.99%	1000.00	50.00	950.00	4.97%	1500.00	75.00	1425.00	17.53%	2000.00	100.00	1900.00	11.16%	5000.00	250.00	4750.00	39.84%
Component A1: Renovate and equip ERCC & NDMRTI with basic office equipment	Achievement (Phy. Progress as the Percentages of total project)	0.00	0.00	0.00	0.00%				0.00%	0.00			0.00%				0.00%	0.00	0.00	0.00	0.00%
Component A5: Enhance the emergency management and preparedness capacity of the national-level ERCC and NDMRTI and the local-level city corporations and FSCD in Dhaka and Sylhet through		274.17	0.00	274.17	1.09%				0.00%	0.00			0.00%				0.00%	274.17	0.00	274.17	2.18%

Component		Fiscal Year July 2018-June 2019																				
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total				
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	
		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		
training, exercises and drills.																						
Establishment of PIU of URP: DDM Part and operational expenditure of PIU		48.07	21.90	26.17	0.19%				0.00%	0.00				0.00%				0.00%	48.07	21.90	26.17	0.38%
Others (Please specify if any)			0.00	0.00	0.00%				0.00%					0.00%				0.00%				0.00%
Sub-Total of A (DDM part):			322.24	21.90	300.34	1.28%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	322.24	21.90	300.34	
<u>2. Component A: (DNCC part)</u> Reinforcing the country's Emergency Management Response Capacity	Target	7431.25	25.00	7,406.25	9.96%	7431.25	25.00	7,406.25	9.96%	7431.25	25.00	7,406.25	9.96%	7431.25	25.00	7,406.25	9.96%	29725.00	100.00	29625.00	39.84%	
Component A2: Design, Build and Outfit Local-Level City Corporation and FSCD DRM Facilities in Dhaka and Sylhet	Achievement (Phy. Progress as the Percentages of total project)	65.40		65.4	0.09%	0.00			0.00%	0.00			0.00%				0.00%	65.40	0.00	65.40	0.09%	

Component	Fiscal Year July 2018-June 2019																			
	1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total			
	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)
	Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA	
Component A3: Supply, Installation and Integration of Specialized ICT Equipment for DRM and Emergency Response within the National-Level NDRCC and NDMTI and the Local-Level FSCD and City Corporation Facilities in Dhaka and Sylhet	1231.00		1231	1.65%	0.00			0.00%	0.00			0.00%				0.00%	1231.00	0.00	1231.00	1.65%
Component A4: Supply Specialized Search and Rescue Equipment.	68.86		68.86	0.09%	0.00			0.00%	0.00			0.00%				0.00%	68.86	0.00	68.86	0.09%
Establishment of PIU of URP: DNCC Part and operational expenditure of PIU	12.39	12.39		0.02%	0.00			0.00%				0.00%				0.00%	12.39	12.39		0.02%

Component		Fiscal Year July 2018-June 2019																			
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total			
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)
		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA	
Sub-Total of A (DNCC part):			1377.65	12.39	1365.26	1.85%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	1365.26	0.00	1365.26
<u>Component B: (Raiuk part)</u> Vulnerability Assessment of Critical and Essential Facilities and Lifelines	Target	2685.00	150.00	2535.00	0.06	3530.00	150.00	3380.00	0.08	5325.00	150.00	5175.00	0.12	6060.00	150.00	5910.00	0.14	17600.00	600.00	17000.00	0.41
Component-B1: Conduct a vulnerability assessment of critical and essential facilities and lifelines	Achievement (Phy. Progress as the Percentages of total project)	0.00			0%				0%				0%				0%				0%
Component-B2: Support the development of a risk sensitive land use planning practice in Dhaka		0.00			0%				0%				0%				0%				0%

Component		Fiscal Year July 2018-June 2019																				
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total				
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	
		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		
Sub-Total of B (Rajuk part):			0.00	0.00	0.00	0%	0.00	0.00	0.00	0.00	0%	0.00	0	0	0%	0	0	0	0%	0.00	0.00	0.00
4. Component-C: (Rajuk part) Improved Construction, Urban Planning and Development	Target	0.00			0%						0%								0%			0%
Component-C1: Create and operationalise the Urban Resilience Unit (URU) in Rajuk to Support DRR Mainstreaming and Improve Dhaka Urban Resilience.	Achievement (Phy. Progress as the Percentages of total project)	0.00			0%						0%								0%			0%
Component-C2: Establish an Electronic Construction Permitting System		224.81	0	224.81	1%						0%								0%			0%

Component		Fiscal Year July 2018-June 2019																			
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total			
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)
		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA	
Component-C3: Set Up a Professional Accreditation Program for Engineers, Architects and Planners		0.00			0%				0%				0%						0%		
Component-C4: Improve Building Code Enforcement with Rajuk Jurisdiction		0.00			0%				0%				0%						0%		
Establishment of PIU of URP: Rajuk Part and operational expenditure of PIU		0.00			0%				0%				0%						0%		
Others (Please specify if any)		163.07	53.66	109.41	0%				0%				0%						0%		
Sub-Total of C (Rajuk part):			387.88	53.66	334.22	1%	0	0	0	0%	0	0	0	0%	0	0	0	0	0%	0	
Total of B and C (Rajuk part)			387.88	53.66	334.22	0.90%	0	0	0	0.00%	0	0	0	0.00%	0	0	0	0	0	0	
<u>5. Component-D: (PCMU part)</u> Project Coordination, Monitoring and Evaluation	Target	410.75	28.00	382.75	5.13%	410.75	28.00	382.75	5.13%	410.75	28.00	382.75	5.13%	410.75	28.00	382.75	5.13%	1643.00	112.00	1531.00	20.54%

Component		Fiscal Year July 2018-June 2019																				
		1st Quarter (Jul-Sept 18)				2nd Quarter (Oct-Dec 18)				3rd Quarter (Jan-Mar 19)				4th Quarter (Apr-Jun 19)				Grand Total				
		Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	Financial progress			Phy. progress (%)	
		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		Total	GOB	RPA		
(Implemented by PCMU)																						
Goods, Non-consulting service and Consulting Services	Achievement (Phy. Progress as the Percentages of total project)	0.00	0.00	0	0.00%	0.00			0.00%	0.00			0.00%				0.00%	0.00	0.00	0.00	0.00%	
Establishment of PIU of URP: PCMU Part and operational expenditure of PIU		50.63	7.79	42.84	0.63%	0.00			0.00%	0.00			0.00%				0.00%	50.63	7.79	42.84	0.63%	
Sub-Total			50.63	7.79	42.84	0.63%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%	50.63	7.79	42.84

Annex-5 Quarterly Disbursement Plan and Expenditure of IDA Credit

Total Annual Disbursement (URP)

(In million US\$)

Financial Year	Total DPP Provision	Disbursement (In million US\$)		Percent of Disbursement		Cumulative Disbursement (In million US\$)	
		Target	Actual up to Sept'19 (including initial advance)	Target	Actual (up to Sept '19)	Target	Actual (up to Sept '19)
2015-2016	86.16	84.95	5.07	49%	2.93%	84.95	5.07
2016-2017	34.83	33.63	0.88	19%	0.51%	118.58	5.95
2017-2018	18.54	17.25	13.73	10%	7.93%	135.83	19.67
2018-2019	19.08	17.72	21.78	10%	12.59%	153.55	41.45
2019-2020	20.80	19.45	1.87	11%	1.08%	173.00	43.32
Total =	179.41	173.00	43.32	100%	25.04%		

Breakdown of total Expenditure (URP)

(In million US\$)

Sl. No.	Category	Expenditure up to Sept '19
1	Goods (Components-A~D) (Category-1)	18.75
2	Works and non-consulting services (Components-A~D) (Category-1)	3.38
3	Consultancy Services (Components-A~D) (Category-1)	9.45
4	Incremental Operating Expenditure and Training (Components-A~D) (Category-1)	5.45
	Total	37.02

Annual Disbursement (PCMU part)

(In million US\$)

Financial Year	Total DPP Provision	Disbursement (In million US\$)		Percent of Disbursement		Cumulative Disbursement (In million US\$)	
		Target	Actual up to Sept'19 (including initial advance)	Target	Actual (up to Sept'19)	Target	Actual (up to Sept'19)
2015-2016	0.00	0.00	0.115	0%	1.15%	0.00	0.115
2016-2017	0.08	0.08	0.186	1%	1.86%	0.08	0.301
2017-2018	2.51	2.42	0.486	24%	4.86%	2.49	0.787
2018-2019	3.04	2.89	1.189	29%	11.89%	5.38	1.976
2019-2020	4.76	4.62	0	46%	0%	10.00	1.976
Total =	10.39	10.00	1.976	100%	19.76%		

Breakdown of Expenditure (PCMU part)

(In million US\$)

Sl. No.	Category	Expenditure up to Sept'19
1	Goods (Component -D) (Category-1)	0.16
2	Works and non-consulting services (Component -D) (Category-1)	0.00
3	Consultancy Services (Component -D) (Category-1)	0.72
4	Incremental Operating Expenditure and Training (Component -D) (Category-1)	0.35
	Total	1.23

Annual Disbursement (DNCC part)

(In million US\$)

Financial Year	Total DPP Provision	Disbursement (In million US\$)		Percent of Disbursement		Cumulative Disbursement (In million US\$)	
		Target	Actual up to Sept'19 (including initial advance)	Target	Actual (up to Sept'19)	Target	Actual (up to Sept'19)
2015-2016	71.73	71.35	2.4	75%	2.53%	71.35	2.4
2016-2017	20.33	19.95	0.29	21%	0.31%	91.31	2.69
2017-2018	1.61	1.23	12.21	1%	12.85%	92.54	14.9
2018-2019	1.61	1.23	10.98	1%	11.56%	93.77	25.88
2019-2020	1.61	1.23	0	1%	0%	95.00	25.88
Total =	96.89	95.00	25.88	100%	27.24%		

Breakdown of Expenditure (DNCC part)

(In million US\$)

Sl. No.	Category	Expenditure up to Sept'19
1	Goods (Components-A2, A3 & A4) (Category-1)	16.77
2	Works and non-consulting services (Components-A2, A3 & A4) (Category-1)	3.38
3	Consultancy Services (Components-A2, A3 & A4) (Category-1)	1.00
4	Incremental Operating Expenditure and Training (Components-A2, A3 & A4) (Category-1)	4.20
	Total	25.35

Annual Disbursement (Rajuk part)

(In million US\$)

Financial Year	Total DPP Provision	Disbursement (In million US\$)		Percent of Disbursement		Cumulative Disbursement (In million US\$)	
		Target	Actual up to Sept'19 (including initial advance)	Target	Actual (up to Sept'19)	Target	Actual (up to Sept'19)
2015-2016	11.17	10.6	1.28	20%	2.41%	10.6	1.28
2016-2017	11.17	10.6	0.16	20%	0.30%	21.2	1.43
2017-2018	11.17	10.6	0.87	20%	1.64%	31.8	2.30
2018-2019	11.17	10.6	8.18	20%	15.43%	42.4	10.48
2019-2020	11.17	10.6	1.5	20%	3%	53.00	11.98
Total =	55.83	53.00	11.98	100%	22.61%		

Breakdown of Expenditure (Rajuk part)

(In million US\$)

Sl. No.	Category	Expenditure up to Sept'19
1	Goods (Components-B &C) (Category-1)	1.44
2	Works and non-consulting services (Components-B &C) (Category-1)	0.00
3	Consultancy Services (Components-B &C) (Category-1)	6.03
4	Incremental Operating Expenditure and Training (Components-B &C) (Category-1)	0.71
	Total	8.18

Annual Disbursement (DDM part)

(In million US\$)

Financial Year	Total DPP Provision	Disbursement (In million US\$)		Percent of Disbursement		Cumulative Disbursement (In million US\$)	
		Target	Actual up to Sept'19 (including initial advance)	Target	Actual (up to Sept'19)	Target	Actual (up to Sept'19)
2015-2016	3.26	3.00	1.28	20%	8.50%	3	1.28
2016-2017	3.26	3.00	0.25	20%	1.64%	6	1.52
2017-2018	3.26	3.00	0.16	20%	1.06%	9	1.68
2018-2019	3.26	3.00	1.43	20%	9.56%	12	3.11
2019-2020	3.26	3.00	0.37	20%	2%	15.00	3.48
Total =	16.30	15.00	3.48	100%	23.22%		

Breakdown of Expenditure (DDM part)

(In million US\$)

Sl. No.	Category	Expenditure up to Sept'19
1	Goods (Components-A1 & A5) (Category-1)	0.37
2	Works and non-consulting services (Components-A1 & A5) (Category-1)	0.00
3	Consultancy Services (Components-A1 & A5) (Category-1)	1.71
4	Incremental Operating Expenditure and Training (Components-A1 & A5) (Category-1)	0.19
	Total	2.26

Quarterly disbursement plan and expenditure of the IDA credit

(in million US\$)

Component		Fiscal Year July 2019-June 2020					Remarks
		1st Quarter (Jul-Sept 19)	2nd Quarter (Oct-Dec 19)	3rd Quarter (Jan-Mar 20)	4th Quarter (Apr-Jun 20)	Total	
Component A (A1 & A5): (DDM Part) Reinforcing the country's Emergency Management Response Capacity	Projection	0.36	1.54	2.00	1.72	5.62	
	Actual disbursement	0.37					
Component A (A2, A3, A4): (DNCC part) Reinforcing the country's Emergency Management Response Capacity	Projection						
	Actual disbursement						
Component B (B1, B2): (Rajuk part) Vulnerability Assessment of Critical and Essential Facilities and Lifelines Component-C (& C1, C2, C3, C4): (Rajuk part) Improved Construction, Urban Planning and Development	Projection	1.50	4.00	6.62	8.82	20.94	
	Actual disbursement	1.50					
Component-D: (PCMU part) Project Coordination, Monitoring and Evaluation (Implemented by PCMU)	Projection	0.00	0.24	0.59	0.24	1.06	
	Actual disbursement	0.00				0.00	

Annex-6: Update of Goods, works and Services packages

Procurement Plan DNCC Part (DNCC/DSCC/SCC/FSCD)

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Works Contract																		
1	URP-DNCC/W-1.1	Build FSCD Command and Control Room over newly constructed warehouse (vertical extension of 1st & 2nd floor of newly constructed warehouse at FSCD Compound, Mirpur-10, Dhaka.)	Nos.	1	964.68	859.22	OTM (NCT)		No		4-Apr-18		28-May-18	31-Dec-18	N/A	Confidence Steel Ltd.	70%	Work is ongoing.
2	URP-DNCC/W-1.2	Construction of FSCD Command & Control Center including Warehouses at South Surma, Sylhet.	Nos.	3	771.12	694.01	OTM (NCT)		No				29-Mar-18	31-Dec-18	N/A	Belal & Brothers.	60%	Work is ongoing.
3	URP-DNCC/W-2.1	Construction of Emergency Operation Center (EOC), DRM Office and Urban Resilience Unit at SCC ,Sylhet. (Vertical extension of 5th floor of SCC Nagar bhaban, Sylhet)	Nos.	1	296.62	265.12	OTM (NCT)		No		22-Apr-18		28-May-18	9/30/2018, 12/31/2018	N/A	Nirman & Fardin(JV)	60%	Work is ongoing.
4	URP-DNCC/W-2.2	Building Emergency Operating Centre (EOC), DRM Office and Urban Resilience Unit at DSCC, Dhaka.	Nos.	1	152.70	135.75	OTM (NCT)		No		15-Oct-18		18-Nov-18	30-Mar-19	N/A	M/S Nirman Prokausholy	10%	Work is ongoing.
5	URP/DNCC/W-3.1	Construction of 13 Warehouses at FSCD.	Nos.	11	849.89	908.046	OTM (NCT)		No		26-Jan-17		24-Apr-17	3/31/2018, 9/30/2018	30-Sep-18	M/S. Belal & Brothers	100%	Work completed. (11 Nos.)
6	URP-DNCC/W-3.2	Construction of 5 Warehouses at DNCC	Nos.	5	426.13	500.94	OTM (NCT)		No		18-Dec-16		7-Feb-17	6-Jun-17	31-Dec-17	M/S. S. M Construction	100%	Work completed.
7	URP-DNCC/W-3.3	Construction of 3 Warehouses at DSCC	Nos.	3	266.43	286.54	OTM (NCT)		No		19-Dec-16		2-Mar-17	11-Jul-17	31-May-18	M/S. S. M Construction	100%	Work completed.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
8	URP-DNCC/W-3.4	Erection and Fabrication of Signboard at emergency warehouse of City corporation.	Nos	8	10.00	6.11	OTM (NCT)		No				28-Jun-18	27-Jul-18	27-Jul-18	M/s. Syam Enterprise	100 %	Work completed.
9	URP-DNCC/W-3.5	Erection and Fabrication of Signboard at emergency warehouse of FSCD.	Nos		10.00	7.62	OTM (NCT)		No				15-Oct-18	N/A	14-Nov-18	M/S. Biuld Connection	100 %	Work completed.
10	URP-DNCC/W-3.6	Construction of Security fence (Grill) inside and outside the warehouse of DNCC.	Nos	5	10.00	9.64	OTM (NCT)		No				15-Oct-18	N/A	24-Nov-18	M/S. Ayan Construction	100 %	Work completed.
11	URP-DNCC/W-3.7	Construction of Security fence (Grill) inside and outside the warehouse of DSCC.	Nos	3	10.00	7.18	OTM (NCT)		No				5-Dec-18	N/A	25-Dec-18	M/S. Enovation Construction	100 %	Work completed.
Goods Contract																		
1	URP-DNCC/ G-1.1	Procurement of Specialized ICT Equipment (VHF & HF Radio Terminals and related Installations) for FSCD (Lot-1: VHF)	Nos		1363.4	520.26	OTM (ICB)		Yes				21-May-18	11/20/2018, 01/31/2019		Novatel Haber Lesme Cozumleri A.S, Turkey (Systems & Services Ltd.)		PSI done. Expected Delivery date is end of January
2		Procurement of Specialized ICT Equipment (VHF & HF Radio Terminals and related Installations) for FSCD (Lot-2 : HF)	Nos		3456.8	2571.31	OTM (ICB)		Yes				30-May-18	11/29/2018, 01/31/2019		Codan Ltd., Austrilia (Core Corporation)		PSI done. Expected Delivery date is end of January.
3	URP-DNCC/ G-1.2	Procurement of Specialized ICT Equipment (VHF and HF Radio Terminals and Related Installations) for City Corps. - DNCC, Lot-1(VHF)	Nos		1009.36	392.52 (USD 485796.00)	OTM (ICB)		Yes				17-Oct-18	1-Mar-19		Novatel Haber Lesme Cozumleri A.S, Turkey		LC opened on 17/11/18, PSI Pending
4		Procurement of Specialized ICT Equipment (VHF and HF Radio Terminals and Related Installations) for City Corps. - DNCC, Lot-2(HF)	Nos		912.00	690.14 (AUD 10,82,555.69)	OTM (ICB)		Yes				22-Oct-18	1-Mar-19		Codan Ltd., Austrilia (Core Corporation)		LC opened on 12/11/18, PSI Pending
5	URP-DNCC/ G-1.3	Procurement of specialized ICT Equipment (UHF) Radio Technical's and related installation for DSCC.	Nos		522.40	272.99	OTM (ICB)		No				19-Aug-18	31-Mar-19		Novatel Haber Lesme Cozumleri A.S, Turkey (LC opened on 29/09/18. PSI pending.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
																Communications Systems Ltd.)		
6	URP-DNCC/ G-1.4	Procurement of Specialized ICT Equipment (Lot-01: DRM Network, UHF Radio Terminals and Related Installations) for SCC	Nos.		1239.00		OTM (ICB)			29-Jan-19		15-Feb-19	N/A	N/A	N/A	N/A		Tender Floated on 7-11-2018 and opening date 29 Jan 2019
7	URP-DNCC/ G-1.5	Procurement of ICT Equipment for Emergency Operation Center (EOC) at SCC	Nos.		2520.00		OTM (ICB)			7-Feb-19		30-Apr-19	N/A	N/A	N/A	N/A		Tender Floated on 20-12-2018 and opening date 7 Feb, 2019
8	URP-DNCC/ G-1.6	Procurement of ICT Equipment for Command and Control Room(CCR) at FSCD, Sylhet	Nos.		2520.00		OTM (ICB)			11-Feb-19		30-Apr-19	N/A	N/A	N/A	N/A		Tender Floated on 20-12-2018 and opening date 11 Feb, 2019
9	URP-DNCC/ G-1.7	Procurement of ICT Equipment for Command and Control Room(CCR) at FSCD, Dhaka.	Nos.		2940.00		OTM (ICB)			14-Feb-19		30-Apr-19	N/A	N/A	N/A	N/A		Tender Floated on 20-12-2018 and opening date 14 Feb, 2019
10	URP-DNCC/ G-1.8	Procurement of Specialized ICT Equipment (DRM Network and Related Installations-VHF) for FSCD	Nos.		9660.00		OTM (ICB)					N/A	N/A	N/A	N/A	N/A		Waiting for Tender Invitation

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
11	URP-DNCC/ G-1.9	Procurement of Specialized ICT Equipment (DRM Network and Related Installations-UHF) for DNCC	Nos .		1470.00		OTM (ICB)			17-Jan-19		15-Mar-19	N/A	N/A	N/A	N/A		Tender Floated on 8-11-2018 and opening date 17 Jan, 2019
12	URP-DNCC/ G-1.10	Procurement of Specialized ICT Equipment (DRM Network and Related Installations-UHF) for DSCC	Nos .		1470.00		OTM (ICB)			21-Jan-19		N/A	N/A	N/A	N/A	N/A		Tender Floated on 8-11-2018 and opening date 21 Jan, 2019
13	URP-DNCC/ G-1.11	Procurement of ICT Equipment for ware houses for DNCC and DSCC	Nos .		159.73							N/A	N/A	N/A	N/A	N/A		Waiting for Tender Invitation
14	URP-DNCC/ G-1.12	Procurement of ICT Equipment for Emergency Operation Center (EOC) at DSCC	Nos .		2730.00		OTM (ICB)			18-Feb-19		N/A	N/A	N/A	N/A	N/A		Tender Floated on 27-12-2018 and opening date 18 Feb, 2019
15	URP-DNCC/ G-2.1	Procurement of Specialized Search and Rescue Equipment (SAR Emergency Tenders) for FSCD. (22 Nos.)	Nos .	22	9574.00	5469.57 (7477206 00 Yn)	OTM (ICB)		Yes				11-Jul-17	10-Mar-18	Ist 11 nos delivery were 30/08/18. and 2nd 11 nos delivery were 10/11/18	Morita Corporation, Japan(M/S. Sadman Associates)	100 %	Ist 11 nos Goods delivery were 30/08/18. And next 11 nos goods delivery were 10/11/18.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
16	URP-DNCC/ G-2.2	Supply of Specialized SAR Equipment (Water Rescue vehicle and boat) for FSCD. (5 Units)	Nos	5	518.12	550.94 (7750000 Yn)	OTM (ICB)		Yes				18-Dec-17	6/17/2018, 9/25/2018	9-Sep-18	Future Bud Inter. (M/S. Sadman Associates)	100 %	Delivery of goods on 09/09/18
17	URP-DNCC/ G-2.3	Specialized Search and Rescue (SAR) Equipment (tenders for Breathing Apparatus - 06 nos)	Nos	6	1643	1585.08 (1942500 \$)	OTM (ICB)		Yes				5-Jul-18	28-Feb-19		Bristol Fire Engg. Industries LLC (Multi Drive Ltd.)		LC opened on 02/08/18.
18	URP-DNCC/ G-2.4	Specialized Search and Rescue (SAR) Equipment (Personal Protective Equipment or PPE) rescue suit-950 Nos., Chemical suit-30 Nos., Search light-900 Nos)	Nos	Rescue suit-950, Chemical suit-30, Search light-900	2254.48	920.29 (1127810.50 \$)	OTM (ICB)		Yes				4-Jun-18	30-Jan-19		National Fire Fighting Manufacturing FZCO, Dubai (Zara Trading)		LC opened on 28/06/18. PSI done
19	URP-DNCC/ G-2.5	Specialized Search and Rescue (SAR) Equipment (Rescuer Tools and Drone) for FSCD.	Nos	3	26.51	19.71	OTM (NCB)		No				6-Aug-18	20-Nov-18	20-Nov-18	A.K Buyan & Ko:	100 %	Work completed.
20	URP-DNCC/ G-2.6	Supply of Specialized Search and Rescue Equipment (Lot-1: Ambulance)	Nos	10	1053.51	979.16 (1180000 \$)	OTM (ICB)						31-Jan-18	7/30/2018, 11/30/2018		Imrah Auto SDNBID, Malaysia(Sohel Enterprise)		PSI Pending. LC opened on 01/03/2017.
21		Supply of Specialized Search and Rescue Equipment (Lot-2: Mortuary Van)	Nos	4	339.58	288.77(348000 \$)	OTM (ICB)		Yes				31-Jan-18	7/30/2018, 10/30/2018	15-Dec-18	Imrah Auto SDNBID, Malaysia(Sohel Enterprise)	100 %	Work completed.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
22	URP-DNCC/ G-2.7	Procurement of Search and Rescue Equipment (SAR) for City Corps	Nos	10 Set X 53 nos Item	118.87	97.599	OTM (NCB)		No				17-Jan-18	20-Jun-18		Sohan Enterprise	100 %	Work completed.
23	URP-DNCC/ G-2.8	Rescuer Carrying Vehicle (7.5 Ton Truck) for FSCD-06 trucks	Nos	6	488.97	336.00	OTM (NCB)		No				31-Jan-18	5/23/2018, 7/12/2018, 8/10/2018	9/13/2018	Sohel Engineering & Construction	100 %	Work completed. Delivery at FSCD
24	URP-DNCC/ G-2.9	Procurement of Turn Table Ladders Tender (60m) for FSCD (03 Nos)	Nos	3	3101.99	2880.23	OTM (ICB)		No				16-Sep-18	15-Mar-19		S.K Rosenbauer Pte. Ltd. Singapur (M/s. Sadman Associates.		Contract agreement completed. LC opened on 01/10/2018.
25	URP-DNCC/ G-2.10	Procurement of Search and Rescue Equipment Chemical Tender/Hazmat	Nos	5	1579.22		OTM (ICB)		No			31-Dec-18	N/A	30-Jun-18	N/A	N/A		Progressing of Tender Evaluation. Tender Floated on 31/10/18
26	G-2-11	Procurement of Search and Rescue Equipment (Rescue Boat)	Nos	3	988.36		OTM (ICB)		No	31-Oct-18		31-Dec-18	N/A	30-Jun-18	N/A	N/A		Progressing of Tender Evaluation
27	URP-DNCC/ G-3	Procurement of Heavy Equipment (Lot-1: Crane)	Nos	3	1050	764 (107649000 Yn)	OTM (ICB)		Yes				29-Oct-17	30-Jun-18	9-Aug-18	Ecom Trade Holdings Pte Ltd, Singapore (Ecom Trade	100 %	Work completed. LC opened on 27/11/2017.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
28		Procurement of Heavy Equipment (Lot-2: Wheel Type Excavator)	Nos .	3	900	517.11(621000 \$)	OTM (ICB)		Yes				29-Oct-17	6/28/2018, 8/28/2018		Hidromek, Turkey (Sohel Enterprise)	100 %	Work completed. LC opened on 14/11/2017.
29		Procurement of Heavy Equipment (Lot-3: Chain Type Excavator)	Nos .	3	900	303.33(383622 \$)	OTM (ICB)		Yes				24-Jan-18	23-Sep-18		Cosmos Inter. Ltd, India (CSL projects Ltd.)	100 %	Work completed. LC opened on 20/02/18.
30		Procurement of Heavy Equipment (Lot-4: Dozer)	Nos .	3	1350	821.88 (383622 \$)	OTM (ICB)		Yes				29-Oct-17	28-Jun-18	11-Sep-18	Belazia PTE Ltd., Singapore (Bismillah Traders)	100 %	Work has been completed. LC opened on 27/11/2017.
31	URP-DNCC/ G-4.30	Procurement of Motor cycle	Nos .	4	7.2	6.2	OTM (NCB)		No		6-Dec-17		18-Apr-18	17-May-18		TVS Auto Bangladesh Ltd.	100 %	Work completed.
32	G-6.4 A	Procurement of Furniture for Ware house.	Nos .		70.36	66.75	OTM (NCB)						17-Jan-18	15-Jun-18		M/S. Shahjahan Enterprise.	100 %	Work completed.
Services Contract																		
1	URP-DNCC/S-1	Individual Consultant as Procurement Specialist (National)	Nos .	1	240.00	177.88	OTM (NCB)	BG					20-Apr-16		31-Aug-18	Mr. Munir Siddiquee		Work completed.
2	URP-DNCC/S-1a	Individual Consultant at procurement Specialist(National)	Person		157.25		OTM (NCB)	BG								N/A		Progressing of Tender Evaluation

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
3	URP-DNCC/S-2	Individual Financial Management Consultant and Planning Specialist (National)	Person	1		160.22	OTM (NCB)	BG					7-Feb-16			Mr. Nasir Ahmed		Work completed.
4	URP-DNCC/S-2a	Individual Financial Management Consultant and Planning Specialist (National)	Person	1	240.00	113.38	OTM (NCB)	BG					13-Nov-17	30-Jun-20		Mr. Abdul Hamid		Work is ongoing.
5	URP-DNCC/S-3	Individual Consultant for international search & rescue Expert.	Person	1	280.00	306.64	OTM (ICB)	BG					1-Jun-16	30-Jun-20		Mr. Trevor Glass		Work is ongoing. Total paid Tk. 135.09 Lac during FY 2016-17.
6	URP-DNCC/S-4	Individual Consultant for International as Information & Communication Technology (ICT) Expert	Person	1	280.00	243.54	OTM (ICB)	BG					1-Jun-16	30-Jun-20		Mr. Levent Gerdan		Work is ongoing. Total paid Tk. 46.40 Lac during FY 2016-17.
7	URP-DNCC/S-5.2	Individual Consultant (Short-term)for ICT.	Person	1	11.88	44.01	OTM (NCB)	BG					15-Jan-17	14-Jan-19		Md. Akramul Haque Chowdhury		Work is ongoing. Total paid Tk. 6.27 Lac during FY 2016-17.
8	URP-DNCC/S-5.3	Individual Consultant (Short-Term) for Junior Procurement Specialist	Person	1	11.28	33.86	OTM (NCB)	BG					24-May-17	22-Nov-19		Md. Nowshad Alam		Work is ongoing. Total paid Tk. 0.38 Lac during FY 2016-17.
9	URP-DNCC/S-6	Design & supervision consultancy for outfit DRM facilities in Dhaka & Sylhet.	Person	1	100.00	113.52	OTM	BG					8-Feb-17	30-Jun-19		Environ Structure Ltd.		Work is ongoing. Total paid Tk. 39.67 Lac during FY 2016-17.

Sl. No	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Contract Amount (Tk in lakh)	Actual Contract Price (Taka in lakh)	Procedure/ Method	PPA /BG	Prior Review (Yes/ No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/ Consultant/ Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
10	URP-DNCC/S-7	GIS- Phase 1: Need Assessment for Implementation of GIS Infrastructure in the Urban Resilience Project.			150.00		OTM (NCB)	BG	No							N/A		Progressing of Tender Evaluation
11	URP-DNCC/S-8	Enhancement the effectiveness of DRR Emergency Warehouse			129.95			BG								N/A		Progressing of Tender Evaluation
12	URP-DNCC/S-9	Preparation of GIS based Maps (Ward Level) at DNCC, DSCC & SCC.			1598.10			BG								N/A		Tender Floated done
13	URP-DNCC/NC S-1	Procurement of Pre- shipment Inspection company.		1	100.64	103.92	OTM (NCB)	BG	No				24-Jan-18	30-Jun-20		Bureau Veritas Bangladesh		Work Ongoing.
14	URP-DNCC/NC S-2	Procurement of C & F Agent.		1	325.00	125.00	OTM (NCB)	BG	No				25-Jan-18	30-Jun-20		Jems International		Work is ongoing.
15	URP-DNCC/S-	Office Rent			58.65	58.65							1-Apr-16	31-Mar-18		Nabeela Alam		ongoing.

Procurement Plan Rajuk Part

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Price (Taka in lakh)	Actual Contract Price (in lakh Taka)	Procedure/ Method	PPA/ BG	Prior Review ² (Yes / No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/Consultant/Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Works Contract																		
1	W-2	Establishment of URU Building	Nos.	1														
2	W-1A	Construction of Shed, Partition and supportive Accessories for Accommodation of PIU Office Security	Nos.	1	12,987.00		RFQ		No			5.9.2017		5.10.2017				
3	W-1B	Renovation of office utility Space at Level 9	Nos.	1	12,990.00		RFQ		No			11.06.2018		11.6.2019				
4	G-W1C	Renovation of Wash room and others Space at Level 9	Nos.	1	12,990.00		RFQ		No			13.7.2018		13.7.2019				
Goods Contract																		
	G-1-1	Supply of Computer and Related Equipment for PIU, URP:RAJUK	Nos.	1	194,810.00		NCT, OTM	Bank Guideline	No		19.04.2018	9.8.2018	20.6.2018	9.8.2019		Smart Technologies Ltd		
	G-3-1	Procurement of Motor Vehicle for PIU of URPRAJUK-Phase 1 : i) 1 no 4WD Sports Utility Vehicle ii) 4 nos Double Cabin 4WD Pickup and iii) 1 no Microbus	Nos.	1	448,050.00		NCT, OTM	Bank Guideline	No		09.04.2018	19.5.2018	6.6.2018	19.5.2019		Navana		

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Price (Taka in lakh)	Actual Contract Price (in lakh Taka)	Procedure/ Method	PPA/ BG	Prior Review ² (Yes / No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/Consultant/Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
	G-3-2	Procurement of Motor Vehicle for PIU of URPAJUK-Phase2 : i) 1no 4WD Sports Utility Vehicle ii) 5 nos Double Cabin 4WD Pickup and iii) 3 no Microbus	Nos.	1	629,870.00		NCT, OTM	Bank Guideline	No		16.04.2018	21.6.2018	6.6.2018	21.6.2019		Navana		
	G-4	Supply of Furniture for PIU office	Nos.	1	389,610.00		NCT, OTM	Bank Guideline	No		06.06.2018	4.6.2018	29.7.2018	4.6.2019		Hatil		
	G-12	Procurement of Seismic Lab Equipment of URU					ICB/OTM	Bank Guideline	Yes	20.02.2019		15.03.2019		15.10.2019				
	G-13	Procurement of Seismic Lab Equipment of URU					ICB/OTM	Bank Guideline	Yes	04.03.2019		25.03.2019		25.10.2019				
	G-15	Procurement of Field Equipment for Vulnerability Assessment Aspect of Structures & Geophysics					ICB/OTM	Bank Guideline	No	25.02.2019		25.03.2019		25.10.2019				
	G-16	Procurement of Equipment for Exploration of RSLUP Profile: 200kN Truck Mounted CPT Equipment					ICB/OTM	Bank Guideline	No	25.02.2019		25.03.2019		25.10.2019				
Services Contract																		
1	S-1	Senior Procurement Specialist	Nos.	1	-		OTM	BG	Yes							Mahbub Hasan		
2	S-2	Senior Financial Management and Planning Specialist	Nos.	1	-		OTM	BG	Yes							Md. Shahjahan		
3	S-3	Procurement Specialist	Nos.	1	162337.66		LTM	BG	No			3.8.2018	1.7.2018	30.1.2019		Saifur Rahman Joarder		

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Price (Taka in lakh)	Actual Contract Price (in lakh Taka)	Procedure/ Method	PPA/ BG	Prior Review ² (Yes / No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/Consultant/Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
4	S-4	Consultancy Services for Vulnerability Assessment and Prioritized Investment Plan for Critical Assets in Dhaka	Nos.	1	6781520.00		QCBS	BG	Yes			18.4.2018		30.6.2020		NKY Architectural and Engg. Co. (Turkey) Protek Yapi Engineering Co. (Turkey) Sheltech (Pvt.) Limited (Bangladesh)		
5	S-5	Consultancy Services for Development of a Risk-sensitive Land Use Planning (RSLUP) practice	Nos.	1	6296550.00		QCBS	BG	Yes			1.5.2018		30.6.2020		NKY Architectural and Engg. Co. (Turkey) Protek Yapi Engineering Co. (Turkey) Sheltech (Pvt.) Limited (Bangladesh)		
6	S-6	Consultancy Services to Operationalize the URU in RAJUK	Nos.	1	3522730.20		QCBS	BG	Yes			23.3.2018		30.6.2020		RTI International (USA)		
7	S-7	Assess Current Status and Deployment of web-based Integrated Information Management System for RAJUK's Construction Permit System	Nos.	1	1998260.00		QCBS	BG	Yes			23.3.2018		30.6.2020		RTI International (USA)		
8	S-8	Consultancy Services for Professional Accreditation Program in RAJUK	Nos.	1	3542210.00		QCBS	BG	Yes			8.4.2018		30.6.2020		N/A		
9	S-9	Consultancy Services for Building Code Enforcement	Nos.	1	324260.00		QCBS	BG	Yes			13.6.2018		30.6.2020		ICC & SDE		

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated Price (Taka in lakh)	Actual Contract Price (in lakh Taka)	Procedure/ Method	PPA/ BG	Prior Review ² (Yes / No)	Date of Bid Opening		Date of Contract Signing		Date of Completion		Name of Contractor/C onsultant/Supplier	Progress [%]	Remarks
										Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
11	S-11	Consultancy Services for Design and Supervision of RAJUK URU Building including Research, Training, and Testing Laboratory facility	Nos.	1	2425950.00		QCBS	BG	Yes			1.5.2018	16.8.2018	30.6.2020		STRUCTURAL ENGINEERS SEC (USA) in association with BAUM ARCHITECTS INC BAUM ARCHITECTS INC (South Korea) In association with THE PLANNERS AND ENGINEERS LTD. (Bangladesh)		
13	S-13	Environmental Safeguards and Environmental Impact Assessment (EIA) of proposed 30-story URU Building for RAJUK	Nos.	1	1558.00		QCBS	BG	No			30.6.2018		27.12.2018				
14	S-14	Consultancy Services for the Designing Website & Archiving Project Documents for URU, Rajuk	Nos.	1			CQS	BG	No									

Procurement Plan DDM Part

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated price (taka in Lac)	Actual contract price (taka in Lac)	Procedure/ Method	PPA/BG	Prior Review (Yes/ No)	Date of Bid opening		Date of contract signing		Date of completion		Name of Contractor/ Consultant/ Supplier	Progress (%)	Remarks
										Planned date	Actual date	Planned date	Actual date	Planned date	Actual date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Works contract																		
1	BD-DDM-44875-GO-RFB	Renovation of the facility that would house ERCC	Sft	9000	540							30-Sep-18	No	N/A		N/A	00	Received Design approval from MoDMR on 05/12/18 & now on process to obtain approval of DG- DDM on BOQ & tender documents as it was reviewed in the last PIC meeting held on 21/01/19.
2	BD-DDM-44877-GO-RFB	Renovation of the facility that would house NDMRTI	Sft	9000	360							30-Sep-18	no	N/A		N/A	00	Received Design approval from MoDMR on 16/10/18 & now in process to prepare BOQ & floating tender.
Goods Contract																		

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated price (taka in Lac)	Actual contract price (taka in Lac)	Procedure/ Method	PPA/BG	Prior Review (Yes/ No)	Date of Bid opening		Date of contract signing		Date of completion		Name of Contractor/ Consultant/ Supplier	Progress (%)	Remarks
										Planned date	Actual date	Planned date	Actual date	Planned date	Actual date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
1	URP/DDM /G-1	Procurement of Jeep for PIU.	Nos	1	65.51		OTM (NCB)	PPA					30/01/2017	9/2/2017	9/2/2017	Pacific Motors	100%	
2	URP/DDM /G-3.2	Procurement of office Equipment(Air Cooler)	Nos	6	4.9245		OTM (NCB)	PPA					26/06/2016	14/02/17	14/02/17	Confidence Refrigeration & Electric Engineering	100%	
3	URP/DDM /G-3.3	Office Equipment(Photocopier-1 & UPS-01)	Nos	1	4.47		OTM (NCB)	PPA					26/06/2016	14/02/17	14/02/17	M/S. Niloy Traders	100%	
4	URP/DDM /G-4.2	Computer-04 & related service(Scanner-01, UPS-04 & Windows-8.1 software-04)	Nos	9	4.5		OTM (NCB)	PPA					21/12/2016	4/1/2017	4/1/2017	S. J Computers	100%	
5	URP/DDM /G-4.30	Computer-04 & related service(Printer-05, Multi media projector-01)	Nos	10	4.78375		OTM (NCB)	PPA					21/12/2016	4/1/2017	4/1/2017	Net Link Communication	100%	

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated price (taka in Lac)	Actual contract price (taka in Lac)	Procedure/ Method	PPA/BG	Prior Review (Yes/ No)	Date of Bid opening		Date of contract signing		Date of completion		Name of Contractor/ Consultant/ Supplier	Progress (%)	Remarks
										Planned date	Actual date	Planned date	Actual date	Planned date	Actual date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
6	URP/DDM /G-6.2	Procurement of Furniture (Conference table-01, Table- PD, DPD, APD, Consultant)	Nos	7	4.5		OTM (NCB)	PPA					21/12/2016	4/1/2017	4/1/2017	Faruque Enterprise	100%	
7	URP/DDM /G-6.3	Procurement of Furniture (Chair-39)	Nos	39	4.57		OTM (NCB)	PPA					21/12/2016	4/1/2017	4/1/2017	M & M Enterprise	100%	
8	URP/DDM /G-6.4	Procurement of Furniture(Sofa, File Cabinet, Almirah etc.)	Nos	34	4.56		OTM (NCB)	PPA					21/12/2016	4/1/2017	4/1/2017	Shanta Traders	100%	
9	BD-DDM-44874-GO-RFQ	Procurement of Tele communication equipment(PABX, PA system, Fax, Land phone etc.)	Nos	10	6.35		OTM (NCB)	PPA					21/06/18	27/06/18	27/06/18	Multi star Technologies	100%	
10	BD-DDM-44873-GO-RFB	Procurement of Microbus for NDMRTI & ERCC	No	4	170.2		OTM (NCB)	PPA					24/07/18	26/06/18	26/06/18	Navana Motors	100%	

Sl. No.	Contract Package Number	Contract Description	Unit	Qty/ Nos.	Estimated price (taka in Lac)	Actual contract price (taka in Lac)	Procedure/ Method	PPA/BG	Prior Review (Yes/ No)	Date of Bid opening		Date of contract signing		Date of completion		Name of Contractor/ Consultant/ Supplier	Progress (%)	Remarks
										Planned date	Actual date	Planned date	Actual date	Planned date	Actual date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Services contract																		
1	URP/DDM /S2	Financial Management Specialist (FMS)	Month	60	195.82		OTM (NCB)	PPA					1/1/2016	30/06/2020	On going	Md. Mosharaf Hossain	41.67 %	
2	URP/DDM /S1	Procurement Specialist (PS)	Month	30	117.52		OTM (NCB)	PPA					1/1/2016	24/11/2018	On going	Md.Hasan Jahid	83.33 %	Contract of PS was over on 25/11/18 & DDM already got approval of his service extension 03 months (up to 25/02/19) from MoDMR.
3	BD-DDM-29946-CS-QBS	Training, Exercise and Drills Program	LS	LS	10478.7		OTM (NCB)	PPA					19/11/2018	30-Jun-20		REM-Australia & DTCL (Dhaka)		DDM got approval of TED program from MoDMR on 13/11/18 & contract signed on 19/11/18.
4	URP/DDM /S-5	D&S Consultant (DDC)	Month	12	30		OTM	PPA					31/01/2018	30/01/2019	Ongoing	DDC		
5	BD-DDM/S-4	Feasibility study of 2nd phase of URP	LS	LS	77.92			PPA				1-May-19	--	30-Mar-20				

Annex-7: List of Sites visited

Dhaka North City Corporation: (Package No. URP-DNCC/W3.2)

S/N	Warehouse Location	Type of Building	Size of the Building	Status of construction	Visit date
01.	Zone-1, Uttara	2-storied Building	2400 sft	Completed	29 August, 2018
02.	Zone-2, Mirpur-2	2-storied Building	2432 sft	Completed	24 December, 2018
03.	Zone-3, Mohakhali	2-storied Building	2400 sft	Completed	01 August, 2018
04.	Zone-4, Mirpur-10	2-storied Building	2400 sft	Completed	24 December, 2018
05.	Zone-5, Kawranbazar	2-storied Building	2556 sft	Completed	02 January, 2019

Dhaka South City Corporation: (Package No. URP-DNCC/W3.3)

S/N	Warehouse Location	Type of Building	Size of the Building	Status of construction	Visit date
01.	Zone-3, Azimpur	2-storied Building	1672 sft	Completed	23 December, 2018
02.	Zone-2, Khilgoan	2-storied Building	1800 sft	Completed	11 October, 2018
03.	Zone-5, Saidabad	2-storied Building	2778 sft	Completed	01 January, 2019

Fire Service & Civil Defense: (Package No. URP-DNCC W3.1)

S/N	Warehouse Location	Type of Building	Size of the Building	Status of Construction	Visit date
01.	FSCD Office Sadarghat	1-storied Building	988 sft	Completed	09 October, 2018
02.	FSCD Office Postagola	1-storied Building	1295 sft	Completed	20 December, 2018
03.	FSCD Office Demra	1-storied Building	1250 sft	Completed	20 December, 2018
04.	FSCD Office Khilgoan	1-storied Building	1000 sft	Completed	11 October, 2018
05.	FSCD Office Hazaribagh	1-storied Building	1330 sft	Completed	23 December, 2018
06.	FSCD Office Kalyanpur	1-storied Building	990 sft	Completed	12 December, 2018
07.	FSCD Office Tejgoan	2-storied Building	1076 sft	Completed	06 December, 2018
08.	FSCD Office Diabari, Uttara	1-storied Building	1330 sft	Completed	29 August, 2018
09.	FSCD Office Tongi	1-storied Building	1330 sft	Completed	29 August, 2018
10.	FSCD Office Savar	1-storied Building	990 sft	Completed	12 December, 2018
11.	FSCD Training Academy, Mirpur-10	1-storied warehouse with provision of command & Control center vertical extension	8600 sft	Under construction	02 August, 2018 (1 st visit) 24 December, 2018 (2 nd visit)
Package No.URP-DNCC/W1.2					
12.	FSCD office, South Surma, Sylhet	3-storied Building (Warehouse cum Command & Control Center)	12000 sft	Under construction	02 December, 2018 (1 st visit) 17 January, 2019 (2 nd visit) 8 April, 2019
Package No.URP-DNCC/W1.1					
13.	FSCD Training Academy, Mirpur-10	Build FSCD Command & Control room , Dhaka (Vertical extension 1 st & 2 nd Floor)	17200 sft	Contract awarded in 28 May 2018	24 December, 2018 12 March, 2019
Package No.URP-DNCC/W2.1					
14.	Sylhet City Corporation Building	Construction of EOC , DRM office & Urban Resilience Unit at SCC	Vertical extension of 16,000 sft of the floor	Contract awarded in 28 May 2018	02 December, 2018 (1 st visit) 17 January, 2019 (2 nd visit) 7 April, 2019

S/N	Warehouse Location	Type of Building	Size of the Building	Status of Construction	Visit date
		(Vertical extension of 5 th Floor of SCC Nagar Bhaban)	(with dedicated 5000 sft for EOC)		